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1983

ANNUAL REPORT

Of the Town Officers
of the town of

STRATFORD N.H.

For the year ending

DECEMBER 31 1983

**INCLUDING REPORT OF THE
SCHOOL DISTRICT**

ANNUAL REPORT

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of the town of

STRATFORD N.H.

For the year ending

DECEMBER 31 1983

**INCLUDING REPORT OF THE
SCHOOL DISTRICT**

PRINTED BY:

Liebl

LIEDL PRINTING COMPANY

COLEBROOK, NEW HAMPSHIRE 03576

EMERGENCY TELEPHONE NUMBERS

POLICE:

OFFICE	922-3821
IF NO ANSWER	636-2353

FIRE:

TO REPORT A FIRE ONLY:

NORTH STRATFORD	922-5511
STRATFORD HOLLOW	636-2221

AMBULANCE:

STRATFORD	237-4971
GROVETON	636-1430

STATE POLICE TOLL-FREE NUMBER:

1 (800) 852-3411

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TOWN OFFICERS

MODERATOR

Lewis Allin

TOWN CLERK

Edna A. Fuller

SELECTMEN

Clement Knowlton

James Chapple

Paul Hawley

TOWN TREASURER

Charlotte Blodgett

TAX COLLECTOR

Bradley Harding
Lorraine Harding, Deputy

TOWN BOOKKEEPER

Frances Hawley

SUPERVISORS

Madeline Mulcahy

Lena Corliss

Mary Daigneault

CEMETARY TRUSTEES

Alvin Daigneault

Darwin Fuller

Oliver Arseneault

TRUSTEE OF TRUST FUNDS

Linda Hunt Renaud

Alvin Daigneault

Durwood Owen

LIBRARY TRUSTEES

Harriet Savage

Bonnie Lewis

Mary Nugent

LIBRARIANS

Marjorie Carrier

Peggy Deyette

FIRE CHIEFS

Michael Bennett

Lawrence Curley

CHIEF OF POLICE

John White

WATER RENT COLLECTOR

Charlotte Blodgett

HEALTH OFFICER

Anita Marshall

ROAD AGENT

Laurence Hook

FIRE WARDEN

Bryan McMann

PLANNING BOARD

Elwood Haynes

Victor Bruno - Wilson McMann - Paul Hawley
Donald Vaughan - Harlan McMann - Darwin Fuller

TOWN NURSE

Anita Marshall

1984 WARRANT TOWN OF STRATFORD

To the inhabitants of the Town of Stratford, in the County of Coos, in said State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Town Hall in said Town of Stratford on Tuesday, the Thirteenth Day of March next at ten o'clock in the forenoon to act upon the subjects here and after mentioned.

You are hereby warned that on said date and place the polls will be open at 10:00 o'clock in the forenoon and will remain open until 6:00 o'clock in the afternoon for the receipt of your ballots under the Non-Partisan Ballot System.

1. To see if the Town will vote to choose by Non-Partisan Ballot the following Town Officers:

One Selectman for Three Years
One Town Clerk for One Year
One Town Treasurer for One Year
One Trustee of Trust Funds for Three Years
One Moderator for Two Years
One Supervisor of the Checklist for Six Years

2. To see if the Town will vote to raise and appropriate a sum of \$1,650,000.00 for the purpose of the construction of a wastewater and sewerage treatment facilities which are requirements contained in the Federal Water Pollution Control Act, as amended (33 U.S.C. 1251 et seq.) and will qualify the Town for Federal Funds, such sum to be raised by the issuance of Serial Bonds or Notes, Grants or Loans, not to exceed \$294,360.00 under and in compliance with the provisions of the Municipal Finance Act (N.H. R.S.A. 33.1 et seq., as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effect the issuance, negotiation, sale, and delivery of such bonds or notes as shall be in the best interest of the Town of Stratford, N.H. and to allow the Board of Selectmen to expend such monies as become available from the

Federal Government under the Financial Assistance Program of the Construction Grants section of the Federal Water Pollution Control Act, as amended (33 U.S.C. 1251 et seq.) and pass any vote relating thereto. (Voting by written ballot. Passage requires a 2/3 vote of those present and voting, and the polls for voting on this article must remain open for one (1) hour.)

3. To see if the Town will vote to authorize the Selectmen to negotiate with property owners for the purchase of lands, easements and present sewerage system, as may be necessary to own, and may be a prerequisite to the federal funding in the event a town sewerage treatment system is constructed, and to see what sum of money the Town will vote to raise and appropriate to cover the cost of same and for this purpose to authorize the Selectmen to borrow up note of the Town such sum as may be raised and appropriated at such rate of interest and payable at such time in accordance with Chapter 33 R.S.A. and amendments thereto entitled "Municipal Finance Act" as the Selectmen are able to negotiate and further authorize the Selectmen to do all things necessary in connection with the foregoing in the best interest of the Town.
4. To see if the Town will vote to accept the Budget and raise and appropriate money for same. If not, to see what sum of money the Town will vote to raise and appropriate to defray town charges for the ensuing year.
5. To see if the Town will vote to instruct the Board of Selectmen to appoint all other Town Officers as required by law, not elected by Non-Partisan Ballot.
6. To see if the Town will vote to raise and appropriate the sum of \$8,834.73 and to authorize the withdrawal of said sum from the Revenue Sharing Fund established under provision of the State and Local Assistance Act of 1972 and to expend the same as follows:

Highways & Bridges	\$5,161.73
Highway Equipment	3,373.00
Town Hall & Other Buildings	300.00
	<u>\$8,834.73</u>

7. To see if the Town will vote to instruct the Board of Selectmen and the Town Treasurer to borrow money in order to defray town charges in anticipation of taxes for the ensuing year.
8. To see if the Town will vote to authorize the Board of Selectmen to apply for, accept, and expend without further action of the Town Meeting money from the State, Federal, or other governmental unit or a private source which may become available during the fiscal year.
9. To elect two auditors for the ensuing year or to see if the Town will vote to authorize and instruct the Board of Selectmen to hire a private auditing firm of accountants to audit the Town Books and to make an appropriation to cover the cost of the same.
10. To see if the Town will vote to instruct and authorize the Board of Selectmen to modify the present annual tax billing to a semi-annual tax billing system.
11. To see if the Town will vote to raise and appropriate \$694.00 for the support of the North Country Council, Inc.
12. To see if the Town will vote to raise and appropriate the sum of \$375.00 for the support of Ambulance District A-1.
13. To see if the Town will vote to raise and appropriate the sum of \$2,100.00 for the Upper Connecticut Valley Hospital to help defray the costs of maintaining stand-by alert personnel to cover medical emergencies.
14. To see if the Town will vote to raise and appropriate the sum of \$500.00 for the support of the Beatrice D. Weeks Memorial Hospital.
15. To see if the Town will vote to raise and appropriate the sum of \$750.00 for the support of the Upper Connecticut Valley Mental Health Services and \$200.00 for the Vershire Center.
16. To see if the Town will vote to raise and appropriate the sum of \$1,100.00 for operating expenses and matching funds for the Northern Coos Community Health Association.

17. To see if the Town will vote to raise and appropriate the sum of \$800.00 for the support of the Community Action Outreach Program.
18. To see if the Town will vote to raise and appropriate the sum of \$22,500.00 for the garbage collection and use of the landfill in Lyndonville, Vermont by Ray O. Parker & Son Inc.
19. To see if the Town will vote to raise and appropriate \$312.50 to cover the final costs of the perambulation of the Town Lines between Stratford and Stark.
20. To see if the Town will vote to accept for Winter Maintenance that portion of the so-called Bordeau Rd. (a/k/a Stone Rd.) from the present end of the approved portion of highway for an additional distance northerly for .5 of a mile to the northern boundary of the property of Arthur & Surrissa Lewis. Also, if approved, to see what sum of money the Town will vote to raise and appropriate to cover the costs of the same. (By Petition)
21. To see if the Town will vote to reclassify the southerly end of Percy Road to the Francis White residence from a Class VI Highway to a Class V Highway.
22. To see if the Town will vote to go on record in support of immediate actions by the Federal Government to control and reduce acid rain which is harmful to the environment and economy of the Town of Stratford and to the health and welfare of the people of Stratford. These actions shall include: 1. Reduce by at least half the major cause of acid rain, sulfur dioxide emissions, by the year 1990., and 2. Conclude negotiations and adopt a treaty with the government of Canada that will commit both nations to this same goal. The record of the vote on this article shall be transmitted to the N.H. Congressional Delegation and the President of the United States.
23. To see if the Town will vote to raise and appropriate the sum of \$3,500.00 for the continuation of the Summer Recreation Program for the youths of Stratford.

24. To see if the Town will vote to raise and appropriate monies for the fire department to convert their Scott Air Packs with regulators that conform to the Osha Law.
25. To hear reports of agents, officers, and committees heretofore chosen and to take any action on same.
26. To transact any other business that may legally come before said meeting.

Given under our hands and seal this 13th day of February in the year of our Lord, Nineteen Hundred and Eighty Four (1984).

James H. Chapple
Clement E. Knowlton
Paul R. Hawley

Selectmen of Stratford

A true copy of Warrant Attest:

James H. Chapple
Clement E. Knowlton
Paul R. Hawley

Selectmen of Stratford

Section I Purpose of Appropriation	Approp. Previous F Y '83	Actual Expend. F Y '83	Approp. Ensuing F Y '84
<u>GENERAL GOVERNMENT:</u>			
Town Officers' Salaries....	14,500.00	14,954.48	15,000.00
Town Officers' Expenses....	5,000.00	5,213.30	5,000.00
Elec. & Registration Exp....	750.00	671.54	1,500.00
Town Hall & Other Bldgs....	11,000.00	9,716.37	11,000.00
Empl. Soc. Sec. & Ret.....	3,000.00	2,758.63	3,000.00
 <u>PROTECTION OF PERSONS & PROPERTY:</u>			
Police Department.....	17,500.00	16,937.91	17,500.00
Fire Department.....	17,500.00	20,726.37	18,500.00
Insurance.....	8,000.00	7,414.31	8,000.00
Planning & Zoning.....	200.00	241.35	200.00
Damages & Legal Expenses...	1,000.00	832.00	1,000.00
Civil Defense.....	400.00	250.15	400.00
 <u>HEALTH DEPT.:</u>			
Health Department.....	100.00	56.25	6,100.00
Vital Statistics.....	35.00	17.00	35.00
Sewer Maintenance.....	1,500.00	842.40	1,500.00
Town Dump.....	700.00	752.20	700.00
 <u>HIGHWAYS & BRIDGES:</u>			
Town Maintenance (Summer) ..	10,000.00	7,900.14	10,000.00
Town Maintenance (Winter) ..	15,000.00	18,208.76	18,000.00
Street Lighting.....	9,000.00	8,850.43	9,000.00
Gen.Exp. of Highway Dept.....	200.00	192.29	200.00
Town Road Aid.....	184.03	-0-	-0-
 LIBRARIES:.....	1,500.00	1,500.00	1,500.00
 <u>PUBLIC WELFARE:</u>			
Town Poor.....	3,500.00	9,196.02	6,000.00
OAA & APTD.....	3,000.00	3,305.63	4,000.00
 <u>PATRIOTIC PURPOSES:</u>			
Memorial Day, Etc.....	500.00	198.44	500.00
 <u>RECREATION:</u>			
Parks & Playgrounds.....	2,700.00	2,255.47	2,700.00
 <u>PUBLIC SERVICE ENTERPRISES:</u>			
Municipal Water.....	5,000.00	2,786.51	5,000.00
Cemetaries.....	1,000.00	809.50	1,000.00
 <u>DEBT SERVICE:</u>			
Principal Long Term Notes or Bonds.....	-0-	-0-	-0-
Interest on Long Term Notes or Bonds.....	-0-	-0-	-0-

	Approp. Previous F Y '83	Actual Expend. F Y '83	Approp. Ensuing F Y '84
Interest on Temporary Notes	1,000.00	4,018.44	4,000.00

CAPITAL OUTLAY:

Revenue Sharing (Contra).....	4,259.08	2,409.08	8,834.73
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TOTALS	133,759.03		151,335.00
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	Estimated Revenues Previous F Y '83	Actual Revenues Previous F Y '83	Estimated Revenues Ensuing F Y '84
Section II			
Sources of Revenues			
FROM STATE:			
Interest & Dividends Tax....	1,000.00	-0-	-0-
Railroad Tax.....	500.00	1,359.90	500.00
Savings Bank Tax.....	500.00	-0-	-0-
Rooms & Meals Tax.....	5,000.00	-0-	-0-
Shared Revenues.....	-0-	67,412.00	50,000.00
Reimb. Business Profits Tax			
Town Share.....	15,000.00	-0-	-0-
State Aid Water Supply &			
Polution Projects.....	-0-	-0-	-0-
Highway Subsidy (CI, IV, V)...	4,130.91	1,997.53	-0-
Add'l Highway Subsidy.....	2,663.43	1,578.05	-0-
Highway Block Grant (IV & V)...	-0-	5,820.56	5,000.00
MV Distribution Fee.....	-0-	2,908.15	-0-

FROM LOCAL SOURCES:

Dog Licenses.....	100.00	317.00	100.00
Business Licenses, Permits &			
Filing Fees.....	25.00	66.00	25.00
Planning Board Fees.....	-0-	280.00	-0-
Current Use Fees.....	-0-	18.00	-0-
Motor Vehicle Permits.....	14,000.00	21,031.00	15,000.00
Int. on Taxes & Penalties..	3,800.00	11,021.52	3,800.00
Withdrawal from Capital			
Reserve Fund (Spur Bridge)	-0-	7,785.00	-0-
Road Toll Refund.....	-0-	318.20	-0-

TAXES:

National Bank Stock Taxes....	20.00	13.00	10.00
Resident Taxes.....	3,000.00	5,680.00	4,000.00
Normal Yield Taxes.....	8,000.00	9,246.14	8,000.00
Rent of Town Property.....	500.00	560.00	500.00
Sale of Town Property.....	-0-	500.00	-0-
Sale of Town Histories.....	-0-	400.00	-0-
Town of Bloomfield (F.D.)	-0-	1,000.00	1,000.00

	Estimated Revenues Previous F Y '83	Actual Revenues Previous F Y '83	Estimated Revenues Ensuing F Y '84
Town of Brunswick (F.D.)...	-0-	500.00	500.00
Town of Maidstone (F.D.)...	-0-	500.00	500.00
Town of Columbia (F.D.)...	-0-	300.00	300.00

INCOME FROM MUNICIPAL UTILITIES:

Municipal Water.....	5,000.00	5,524.00	5,000.00
Surplus.....	10,000.00	10,000.00	15,000.00

FROM FEDERAL SOURCES:

Revenue Sharing (Contra).....	4,259.08	4,259.08	8,834.73
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TOTAL REVENUES from all sources		
except Property taxes.....	73,239.34	109,235.00

Amount to Be Raised by Property		
Taxes.....	67,529.69	42,100.00

TOTALS.....	\$140,769.03	\$151,335.00
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Total "Estimated Revenues from all sources except property taxes" deducted from total appropriations ensuing fiscal year gives the "Amount to be Raised by Property Taxes."

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TAXES ASSESSED AND TAX RATE 1983

Statement of Appropriations:

Town Officers Salaries.....	\$14,500.00
Town Officers Expenses.....	5,000.00
Election & Registration Expenses.....	750.00
Cemetaries.....	1,000.00
Town Hall & Other Buildings.....	11,000.00
Planning & Zoning.....	200.00
Damages & Legal Expenses.....	1,000.00
Town Audit, Article #6.....	2,400.00
North Country Council, Inc. Article #17.....	661.00
Police Department.....	17,500.00
Fire Department.....	17,500.00
Civil Defense.....	400.00
Fire Dept. Hose, Article #27.....	2,000.00
Fire Dept. Ramps Paved, Article #28.....	3,000.00
Town Maintenance.....	28,000.00
General Highway Department Expenses.....	200.00
Town Road Aid.....	184.03
Street lighting.....	9,000.00
Town Dump.....	700.00
Garbage Removal, Article #16.....	20,500.00
Special Town Meeting, (Sewer Design).....	25,000.00
Town Nurse Expenses & Health Dept.....	6,100.00
Ambulance District A-1 Article #9.....	375.00
Community Action Outreach Program Art.#15.....	800.00
Vital Statistics.....	35.00
Upper Conn. Valley Mental Health Art.#11.....	750.00
Vershire Center Article #11.....	200.00
Community Health Association.Article #14.....	1,100.00
Town Poor, General Assistance.....	3,500.00
OAA & APTD.....	3,000.00
Libraries.....	1,500.00
Parks & Playgrounds.....	2,700.00
Patriotic Purposes.....	500.00
Summer Recreation Program,Article #26.....	3,500.00
Interest Expense, Tax Anticipation Note.....	1,000.00
Article #18 Town Lines.....	1,545.50
Aritcle #19 Town Lines.....	1,500.00
Municipal Water Department.....	6,259.08
Municipal Sewer Department.....	1,500.00
FICA, Retirement & Pensions.....	3,000.00
Insurance.....	8,000.00

TOTAL APPROPRIATIONS	\$207,359.61
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REVENUES

Resident Taxes.....	\$ 5,210.00
National Bank Stock Taxes.....	20.00
Yield Taxes.....	7,692.00
Interest & Penalties.....	6,399.11
Inventory Penalties.....	300.00
Highway Subsidy Fund.....	1,997.54
Railroad Tax.....	1,359.90
Add'l Highway Subsidy Fund.....	1,578.05
Highway Block Grant.....	5,820.56
Shared Revenues From State.....	55,017.00
Motor Vehicle Distribution Fees.....	2,908.00
Motor Vehicle Permit Fees.....	13,500.00
Dog Licenses.....	309.00
Business Licenses, Permits & Filing Fees.....	3.00
Planning Board Fees.....	140.00
Donation: Town of Bloomfield.....	1,000.00
Donation: Town of Brunswick.....	500.00
Donation: Town of Maidstone.....	500.00
Donation: Town of Columbia.....	300.00
Sale of Town Property.....	500.00
Proceeds from Bonds & Notes.....	25,000.00
Rent of Town Property.....	800.00
Income from Water Rents.....	5,524.00
Revenue Sharing Fund.....	4,259.08
Surplus Used to Reduce Taxes.....	10,000.00

TOTAL REVENUES.....	\$150,639.00
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Total Town Appropriations.....	\$207,359.00
Total Revenues & Credits.....	150,639.00
Net Town Appropriations.....	56,720.00
Net School Tax Assessment.....	354,692.00
County Tax Assessment.....	46,608.00
Total of Town, School, & County.....	458,020.00
DEDUCT Total Business Profits Tax.....	95,346.00
ADD War Service Credits.....	3,350.00
ADD Overlay.....	11,939.00
Property Taxes To Be Raised.....	\$377,963.00

Tax Rate:

Municipal.....	\$ 5.07
School.....	23.68
County.....	3.41
Combined Rate.....	\$32.16

SCHEDULE OF TOWN PROPERTY

As of December 31, 1983

1.	Town Hall, Lands, & Bldgs.....	\$ 36,800.00
	Furniture and Equipment.....	1,500.00
2.	Libraries: Furniture & Equipment...	4,000.00
3.	Police Dept., and Equipment.....	8,000.00
4.	Fire Departments: Land & Bldgs.....	133,500.00
	Equipment.....	100,000.00
5.	Highway Department.....	2,300.00
	Equipment.....	9,000.00
6.	Parks, Playgrounds & Commons.....	15,000.00
7.	Water Supply Facility & Land.....	110,000.00
8.	School, Land & Bldgs., Equipment...	550,000.00
9.	Parcels of Land(s) Owned by Town:	
1.	R11-21 Quonset Hut.....	29,505.00
2.	R25-29 & 29A & R19-13A L. Portigue	8,200.00
3.	R20-7 N/S Percy Rd.....	4,200.00
4.	R22-37 Grange.....	7,100.00
5.	U1-2 E/S of Rt#105.....	1,950.00
6.	U3-35 & U3-35A S. of Boat Lands and N. of Maidstone Line.....	1,200.00
7.	R11-5 & 12 Dump Lot.....	19,250.00
8.	R11-32 W/S Rt#3.....	900.00
9.	R26-13 Christie Lot.....	18,250.00
10.	R10-4 Ramsay Lot.....	2,450.00
Total.....		\$1,063,105.00

Carri • Plodzik • Sanderson
accountants & auditors

A. Bruce Carri, C.P.A. ||
Stephen D. Plodzik, P.A. ||
Robert E. Sanderson, P.A. ||

|| 193 North Main Street
|| Concord, New Hampshire 03301
|| Telephone: 603-225-6996

To the Members of
the Board of Selectmen
Town of Stratford
Stratford, New Hampshire

We have examined the combined financial statements and the combining fund financial statements of the Town of Stratford, New Hampshire as of and for the year ended December 31, 1983, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation, as explained in the above paragraph, the combined financial statements and the combining fund financial statements referred to above present fairly the financial position of the Town of Stratford, New Hampshire at December 31, 1983, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining fund financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Town of Stratford, New Hampshire. The information has been subjected to the auditing procedures applied in the examination of the combined and combining fund financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

January 12, 1984

Carri Plodzik Sanderson

EXHIBIT A
TOWN OF STRATFORD
Combined Balance Sheet - All Fund Types
December 31, 1983

<u>ASSETS</u>	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
Cash	\$ 45,967	\$ 70,502	\$
Investments, At Cost			
<u>Receivables</u>			
Taxes	172,455		
Other	90		
Due From Other Governments		35,745	7,172
Due From Other Funds	<u>6,788</u>	<u>3,591</u>	
TOTAL ASSETS	<u>\$225,300</u>	<u>\$109,838</u>	<u>\$7,172</u>
<u>LIABILITIES AND FUND EQUITY</u>			
<u>Liabilities</u>			
Contracts Payable	\$	\$	\$6,734
Due To Other Governments	159,733		
Yield Tax Security Deposits	8,301		
Due To Other Funds	<u>3,591</u>	<u>350</u>	<u>438</u>
Total Liabilities	<u>171,625</u>	<u>350</u>	<u>7,172</u>
<u>Fund Equity</u>			
<u>Fund Balances</u>			
Reserved For Encumbrances	5,793		
Reserved For Endowments			
<u>Unreserved</u>			
Designated For Capital Acquisitions			
Undesignated	<u>47,882</u>	<u>109,488</u>	
Total Fund Equity	<u>53,675</u>	<u>109,488</u>	
TOTAL LIABILITIES AND FUND EQUITY	<u>\$225,300</u>	<u>\$109,838</u>	<u>\$7,172</u>

Fiduciary
Fund Type

Trust

\$95,002
200

\$95,202

\$
37,607

6,000
43,607

31,150

13,646
6,799
51,595

\$95,202

Totals

(Memorandum Only)

December 31, 1983	December 31, 1982
----------------------	----------------------

\$211,471
200

\$260,976
200

172,455
90

125,034
30

42,917
10,379

79,846
16,412

\$437,512

\$482,498

\$ 6,734
197,340
8,301
10,379
222,754

\$ 11,234
249,303
6,019
16,412
282,968

5,793
31,150

12,000
30,550

13,646
164,169
214,758

11,549
145,431
199,530

\$437,512

\$482,498

The accompanying notes are
an integral part of these financial statements.

EXHIBIT B
TOWN OF STRATFORD
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types
For The Fiscal Year Ended December 31, 1983

	<u>Governmental Fund Types</u>	
	<u>General</u>	<u>Special Revenue</u>
<u>Revenues</u>		
Taxes	\$400,924	\$
Intergovernmental Revenues	164,028	9,747
Licenses and Permits	21,694	
Charges For Services	8,384	
Miscellaneous	1,102	753
<u>Other Financing Sources</u>		
Interfund Transfers	2,409	6,884
<u>Total Revenues and Other Sources</u>	<u>598,541</u>	<u>17,384</u>
<u>Expenditures</u>		
General Government	46,783	
Public Safety	33,372	
Highways, Streets, Bridges	35,983	
Sanitation	20,877	
Health	9,707	
Welfare	11,829	
Culture and Recreation	653	10,644
<u>Debt Service</u>		
Principal		
Interest	4,018	
Capital Outlay	15,300	
Miscellaneous	4,888	
<u>Other Uses</u>		
Interfund Transfers	6,884	2,409
Intergovernmental Transfers	401,300	
<u>Total Expenditures and Other Uses</u>	<u>591,594</u>	<u>13,053</u>
<u>Excess of Revenues and Other Sources</u>		
<u>Over (Under) Expenditures and Other Uses</u>	6,947	4,331
<u>Fund Balances - January 1</u>	<u>46,728</u>	<u>105,157</u>
<u>Fund Balances - December 31</u>	<u>\$ 53,675</u>	<u>\$109,488</u>

Totals Year Ended (Memorandum Only)	
December 31, 1983	December 31, 1982
\$400,924	\$508,101
173,775	64,412
21,694	
8,384	
1,855	33,119
<u>9,293</u>	<u>17,950</u>
<u>615,925</u>	<u>623,582</u>
46,783	48,568
33,372	34,023
35,983	40,768
20,877	24,091
9,707	8,552
11,829	2,388
11,297	5,421
	15,666
4,018	3,135
15,300	14,536
4,888	2,764
<u>9,293</u>	<u>17,950</u>
<u>401,300</u>	<u>410,107</u>
<u>604,647</u>	<u>627,969</u>
11,278	(4,387)
<u>151,885</u>	<u>156,272</u>
<u>\$163,163</u>	<u>\$151,885</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT C
TOWN OF STRATFORD
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual
General and Special Revenue Fund Types
For The Fiscal Year Ended December 31, 1983

	General Fund		Variance
	Budget	Actual	Favorable (Unfavorable)
<u>Revenues</u>			
Taxes	\$394,235	\$400,924	\$ 6,689
Intergovernmental Revenues	164,028	164,028	
Licenses and Permits	13,952	21,694	7,742
Charges For Services	8,624	8,384	(240)
Miscellaneous	500	1,102	602
<u>Other Financing Sources</u>			
Interfund Transfers	4,259	2,409	(1,850)
<u>Total Revenues and Other Sources</u>	<u>585,598</u>	<u>598,541</u>	<u>12,943</u>
<u>Expenditures</u>			
General Government	59,450	46,783	12,667
Public Safety	35,400	33,372	2,028
Highways, Streets, Bridges	37,384	35,983	1,401
Sanitation	21,200	20,877	323
Health	9,360	9,707	(347)
Welfare	6,500	11,829	(5,329)
Culture and Recreation	1,400	653	747
<u>Debt Service</u>			
Interest	1,000	4,018	(3,018)
Capital Outlay	20,045	15,300	4,745
Miscellaneous	7,759	4,888	2,871
<u>Other Uses</u>			
Interfund Transfers	6,800	6,884	(84)
Intergovernmental Transfers	401,300	401,300	
<u>Total Expenditures and Other Uses</u>	<u>607,598</u>	<u>591,594</u>	<u>16,004</u>
<u>Excess of Revenues and</u>			
<u>Other Sources Over (Under)</u>			
<u>Expenditures and Other Uses</u>	(22,000)	6,947	28,947
<u>Fund Balances - January 1</u>	<u>46,728</u>	<u>46,728</u>	
<u>Fund Balances - December 31</u>	<u>\$ 24,728</u>	<u>\$ 53,675</u>	<u>\$28,947</u>

Special Revenue Funds			Totals Year Ended (Memorandum Only)		
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
\$ 4,259	\$ 9,747	\$ 5,488	\$394,235	\$400,924	\$ 6,689
			168,287	173,775	5,488
			13,952	21,694	7,742
			8,624	8,384	(240)
	753	753	500	1,855	1,355
<u>6,800</u>	<u>6,884</u>	<u>84</u>	<u>11,059</u>	<u>9,293</u>	<u>(1,766)</u>
<u>11,059</u>	<u>17,384</u>	<u>6,325</u>	<u>596,657</u>	<u>615,925</u>	<u>19,268</u>
			59,450	46,783	12,667
			35,400	33,372	2,028
			37,384	35,983	1,401
			21,200	20,877	323
			9,360	9,707	(347)
			6,500	11,829	(5,329)
6,800	10,644	(3,844)	8,200	11,297	(3,097)
			1,000	4,018	(3,018)
			20,045	15,300	4,745
			7,759	4,888	2,871
<u>4,259</u>	<u>2,409</u>	<u>1,850</u>	<u>11,059</u>	<u>9,293</u>	<u>1,766</u>
			<u>401,300</u>	<u>401,300</u>	
<u>11,059</u>	<u>13,053</u>	<u>(1,994)</u>	<u>618,657</u>	<u>604,647</u>	<u>14,010</u>
	4,331	4,331	(22,000)	11,278	33,278
<u>105,157</u>	<u>105,157</u>		<u>151,885</u>	<u>151,885</u>	
<u>\$105,157</u>	<u>\$109,488</u>	<u>\$4,331</u>	<u>\$129,885</u>	<u>\$163,163</u>	<u>\$33,278</u>

The accompanying notes are
an integral part of these financial statements.

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<u>North Stratford Library</u>	<u>Laura P. Johnson Library</u>	<u>Summer Recreation Program</u>	<u>Totals</u>	
			<u>December 31, 1983</u>	<u>December 31, 1982</u>
\$662	\$1,594	\$	\$ 70,502 35,745 <u>3,591</u>	\$ 69,806 35,701 <u></u>
<u>\$662</u>	<u>\$1,594</u>	<u>\$-0-</u>	<u>\$109,838</u>	<u>\$105,507</u>
\$	\$	\$	\$ 350	\$ 350
<u>662</u>	<u>1,594</u>	<u></u>	<u>109,488</u>	<u>105,157</u>
<u>\$662</u>	<u>\$1,594</u>	<u>\$-0-</u>	<u>\$109,838</u>	<u>\$105,507</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-2
TOWN OF STRATFORD
All Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For The Fiscal Year Ended December 31, 1983

	<u>Federal Revenue Sharing</u>	<u>Department of Resources and Economic Development Grant</u>
<u>Revenues</u>		
Intergovernmental Revenues	\$6,830	\$
Miscellaneous	155	
<u>Other Financing Sources</u>		
Interfund Transfers	_____	_____
<u>Total Revenues and Other Sources</u>	<u>6,985</u>	_____
<u>Expenditures</u>		
Culture and Recreation		
General Government		
<u>Other Uses</u>		
Interfund Transfers	<u>2,409</u>	_____
<u>Total Expenditures and Other Uses</u>	<u>2,409</u>	_____
<u>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses</u>	4,576	
<u>Fund Balances - January 1</u>	<u>4,259</u>	<u>98,397</u>
<u>Fund Balances - December 31</u>	<u>\$8,835</u>	<u>\$98,397</u>

<u>North Stratford Library</u>	<u>Laura P. Johnson Library</u>	<u>Summer Recreation Program</u>	<u>Totals Year Ended</u>	
			<u>December 31, 1983</u>	<u>December 31, 1982</u>
\$	\$ 48	\$2,917 550	\$ 9,747 753	\$ 10,813 357
<u>750</u>	<u>750</u>	<u>5,384</u>	<u>6,884</u>	<u>1,500</u>
<u>750</u>	<u>798</u>	<u>8,851</u>	<u>17,384</u>	<u>12,670</u>
850	943	8,851	10,644	2,684 3,354
<u> </u>	<u> </u>	<u> </u>	<u>2,409</u>	<u>15,667</u>
<u>850</u>	<u>943</u>	<u>8,851</u>	<u>13,053</u>	<u>21,705</u>
(100)	(145)	<u> </u>	4,331	(9,035)
<u>762</u>	<u>1,739</u>	<u> </u>	<u>105,157</u>	<u>114,192</u>
<u>\$662</u>	<u>\$1,594</u>	<u>\$ -0-</u>	<u>\$109,488</u>	<u>\$105,157</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT B-1
All Trust Fund
Combining Balance Sheet

ASSETS	Town Trust Funds		Capital Reserve Funds	Totals	
	Expendable	Nonexpendable		Dec. 1983	Dec. 1982
Cash	\$ 6,799	\$30,950	\$57,253	\$95,002	\$92,416
Investments, At Cost		200		200	200
Total Assets	\$ 6,799	\$31,150	\$57,253	\$95,202	\$92,616
LIABILITIES & FUND BALANCES					
Liabilities					
Due to Other Governments	\$	\$	\$37,607	\$37,607	\$32,971
Due to Other Funds			6,000	6,000	12,000
Total Liabilities			\$43,607	\$43,607	\$44,971
				=====	=====
Fund Balances					
Reserved for Endowments		\$31,150		\$31,150	\$30,550
Unreserved					
Designated for Capital Acquisitions			\$13,646	\$13,646	\$11,549
Undesignated	\$ 6,799		6,799	6,799	5,546
Total Fund Balances	\$ 6,799	\$31,150	\$13,646	\$51,595	\$47,645
TOTAL LIABILITIES & FUND BALANCES	\$ 6,799	\$31,150	\$57,253	\$95,202	\$92,616

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1983

Note 1 - Summary of Significant Accounting Policies:

A. Fund Accounting

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town.

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expandable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. Included in this fund type are Federal Revenue Sharing, Department of Resources and Economic Development Grant, North Stratford Library, Laura P. Johnson Library and Summer Recreation Program Funds.

Capital Projects Funds - Transactions related to resources obtained and used for the acquisition, construction or improvement of capital facilities are accounted for in Capital Projects Funds. Such resources are derived principally from proceeds of long-term notes or bonds and from federal and state grants.

FIDUCIARY FUNDS

Trust Funds - Trust Funds are used to account for the assets held in trust by the Town for others.

B. Account Groups (Fixed Assets)

All governmental funds and expendable trust funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreased (expenditures and other uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by other municipal entities in the State, the Town does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by general accepted accounting principles, is not included in this financial report.

C. Basis of Accounting

The accounts of the General, Special Revenue, Capital Projects, and Expendable Trust Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, sources of financial resources and assets are recognized when measurable and available to finance operations during the year. Uses of financial resources and liabilities are recognized when obligations are incurred from receipt of goods and services, when assessments are made by the State or in the case of judgments and claims against the Town, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably estimated. All Nonexpendable Trust funds are accounted for using the accrual basis of accounting.

D. Budgeting Accounting

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which

govern the Town's operations. However, contrary to generally accepted accounting principles, it has not been the practice of the Town to adopt any annual budget for all Special Revenue Funds. The Town budget represents departmental appropriations as authorized by annual or special town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. State statutes require balanced budgets but provide for the use of beginning fund balance to achieve that end. \$10,000. of beginning general fund balance was applied to reduce the 1983 property tax levy.

E. Encumbrances

Encumbrances accounting, under which purchase orders, contracts and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, it employed in the governmental funds. Encumbrances are not the equivalent of expenditures; and are therefore reported as part of the fund balance at December 31 and are carried forward to supplement appropriations of the subsequent year. The reserve for encumbrances at December 31 consists of the following:

Spur Street Bridge	\$4,215
Unexpended Highway Funds	1,578
Total	\$5,793

F. Investments

Investments in all instances are stated at cost, or in the case of donated investments, at market value at the time of bequest or receipt.

G. Inventories

Inventory in the General and Special Revenue funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

H. Taxes Collected For Others

The property taxes collected by the Town include taxes levied for the Stratford School District and Coos County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town. The payments are recorded in the General Fund as intergovernmental transfers.

I. Property Taxes

Annually, the Town establishes an amount for abatements, discounts and refunds of property and resident tax revenues known as overlay. All abatements

discounts and refunds are charged to this account. The amount raised in 1983 was \$11,939 and expenditures amounted to \$1,656.

As prescribed by law, the Tax Collector sells at tax sale all uncollected property taxes in the following year after taxes are due, where applicable. The purchaser at tax sale has a priority tax lien on these properties and accrues interest at 18% per annum. Delinquent taxpayers must redeem property from tax sale purchasers.

Property is sold to the party who will accept a lien for at least undivided interest in the property for payment of taxes and related costs due. If property is not redeemed within the two year redemption period, the property is tax-deeded to the lien holder.

J. Interfund Transactions

During the course of normal operations, the Town has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers.

K. Interfund Receivable and Payable Balances

Individual fund interfund receivable and payable balance at December 31, 1983 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payable</u>
General Fund	\$ 6,788	\$ 3,591
<u>Special Revenue Funds</u>		
Federal Revenue Sharing	3,591	
Dept. of Resources & Economic Devel. Grant		350
<u>Capital Projects Fund</u>		
Sewer Study Fund		438
Trust Funds		6,000
	<u>\$ 10,379</u>	<u>\$ 10,379</u>
====	=====	=====

L. Intergovernmental Receivables

The intergovernmental receivables at December 31, 1983 consist of the following:

<u>Special Revenue Funds</u>	
Federal Revenue Sharing	\$ 1,730
Dept. of Resources & Economic Development	<u>34,015</u>
	\$35,745

Capital Projects Funds

State of New Hampshire	\$4,141	
Environmental Protection Agency	<u>3,031</u>	\$ 7,172

NOTE 2 - CAPITAL RESERVE FUNDS

The capital reserve fund balances held by the Trustees of Trust Funds at December 31, 1983 are as follows:

<u>Purpose</u>	<u>Amount</u>
North Stratford Memorial Fund	\$ 6,466
Stratford Hollow Memorial Fund	4,549
Spur Rd. Bridge Contruction Fund	2,631
School Funds	<u>37,607</u>
Total	<u>\$51,253</u>
=====	=====

NOTE 3 - PENSION PLAN

The Town has no full-time employees and does not participate in any form of pension plan or retirements program.

NOTE 4 - TRUST FUNDS

The principal amount of all non-expendable trust funds is restricted either by law or by terms of individual bequests in that only income earned may be expended. The Town's nonexpendable and expendable trust funds at December 31, 1983 are detailed as follows:

<u>Purpose</u>	<u>Non Expendable</u>	<u>Expendable</u>
Cemetary Funds	\$ 20,150	\$ 1,284
Helen Brown Fund	10,000	530
Rollin Baldwin Fund		2,756
John C. Hutchins Prize	1,000	188
Library Trust Fund		<u>2,041</u>
Total	<u>\$ 31,150</u>	<u>\$ 6,799</u>
=====	=====	=====

NOTE 5 - LITIGATION

As of December 31, 1983, the Town of Stratford was named the legally liable unit and responsible for expenses incurred for child support in two separate cases. In the first matter the Town has been paying child support for approximately six hundred (\$600) per month to a child care facility. This obligation would cease within the next couple of months.

In regards to the second case, the ultimate total liability has not been determined. However, at the very worst, the Town would be held liable for all of the child's expenses at the Crotched Mountain facility for the handicapped which could exceed the sum of \$45,000.00, peryear. This obligation would cease once the Town had paid expenses for a period of three hundred sixty-five days and would then transfer to the county.

NOTE 6 - CAPITAL PROJECTS FUNDS

Bonds and Notes Authorized - Unissued

Bonds or notes authorized - unissued at December 31, 1983 are as follows:

<u>Project</u>	<u>Town Meeting Authorization Date</u>	<u>Amount</u>
Sewerage Treatment Facility Engineering Step II	June 7, 1983	\$25,000.

AUDITOR'S SCHEDULES
1 - 10

SCHEDULE 1
TOWN OF STRATFORD
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1983

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Taxes</u>			
Property and Inventory	\$374,613	\$374,963	\$ 350
Resident	5,210	5,680	470
National Bank Stock	20	13	(7)
Yield	7,692	9,246	1,554
Land Use Change	300		(300)
Interest and Penalties on Taxes	6,400	11,022	4,622
Total Taxes	<u>394,235</u>	<u>400,924</u>	<u>6,689</u>
<u>Intergovernmental Revenues</u>			
Shared Revenues	55,017	55,017	
Highway Subsidy	1,998	1,998	
Railroad Tax	1,360	1,360	
Business Profits Tax	95,346	95,346	
Motor Vehicle Fees	2,908	2,908	
Highway Block Grant	5,821	5,821	
Additional Highway Subsidy	1,578	1,578	
Total Intergovernmental Revenues	<u>164,028</u>	<u>164,028</u>	
<u>Licenses and Permits</u>			
Motor Vehicle Permit Fees	13,500	21,031	7,531
Dog Licenses	309	317	8
Business Licenses, Permits and Fees	3	66	63
Planning Board Fees	140	280	140
Total Licenses and Permits	<u>13,952</u>	<u>21,694</u>	<u>7,742</u>
<u>Charges For Services</u>			
Water Rents	5,524	5,524	
Rent of Town Property	800	560	(240)
Fire Department Donations	2,300	2,300	
Total Charges For Services	<u>8,624</u>	<u>8,384</u>	<u>(240)</u>
<u>Miscellaneous Revenues</u>			
Sale of Town Property	500	500	
Sale of Town Histories		400	400
Other		202	202
Total Miscellaneous Revenues	<u>500</u>	<u>1,102</u>	<u>602</u>

SCHEDULE 1 (Continued)
TOWN OF STRATFORD
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1983

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	Over (Under) <u>Budget</u>
<u>Other Financing Sources</u>			
<u>Operating Transfers In</u>			
<u>Special Revenue Fund</u>			
Revenue Sharing Fund	\$ 4,259	\$ 2,409	(\$ 1,850)
<u>Total Revenues</u>	585,598	<u>\$598,541</u>	<u>\$12,943</u>
 <u>Fund Balance Used To Reduce Tax Rate</u>	 <u>10,000</u>		
<u>Total Revenues and Use of Fund Balance</u>	<u>\$595,598</u>		

SCHEDULE 2
TOWN OF STRATFORD
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended December 31, 1983

	Encumbered From 1982	Appropriations 1983
<u>General Government</u>		
Town Officers' Salaries	\$	\$ 14,500
Town Officers' Expenses		5,000
Election and Registration Expenses		750
Cemeteries		1,000
General Government Buildings		11,000
Planning and Zoning		200
Legal Expenses		1,000
Town Audit		2,400
North Country Council		661
FICA, Retirement and Pension Contributions		3,000
Insurance		8,000
Overlay		11,939
Total General Government		59,450
<u>Public Safety</u>		
Police Department		17,500
Fire Department		17,500
Civil Defense		400
Total Public Safety		35,400
<u>Highways, Streets, Bridges</u>		
Town Maintenance		28,000
General Highway Department Expenses		200
Town Road Aid		184
Highway Subsidy		
Street Lighting		9,000
Total Highways, Streets, Bridges		37,384
<u>Sanitation</u>		
Solid Waste Disposal		20,500
Garbage Removal		700
Total Sanitation		21,200
<u>Health</u>		
Town Nurse		6,000
Health Department		100
Ambulances District A-1		375
Community Action Outreach Program		800
Community Health Association		1,100
Upper Connecticut Valley Mental Health		750
Veshire Center		200
Vital Statistics		35
Total Health		9,360

<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1984</u>	<u>(Over) Under Budget</u>
\$ 14,954	\$	(\$ 454)
5,135		(135)
672		78
810		190
9,210		1,790
241		(41)
832		168
2,400		
661		
2,779		221
7,433		567
1,656		10,283
<u>46,783</u>	<u> </u>	<u>12,667</u>
16,938		562
16,184		1,316
250		150
<u>33,372</u>	<u> </u>	<u>2,028</u>
26,941		1,059
192		8
		184
	1,578	(1,578)
8,850		150
<u>35,983</u>	<u>1,578</u>	<u>(177)</u>
20,125		375
752		(52)
<u>20,877</u>	<u> </u>	<u>323</u>
6,000		
465		(365)
375		
800		
1,100		
750		
200		
17		18
<u>9,707</u>	<u> </u>	<u>(347)</u>

SCHEDULE 2 (Continued)
TOWN OF STRATFORD
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended December 31, 1983

	<u>Encumbered From 1982</u>	<u>Appropriations 1983</u>
<u>Welfare</u>		
General Assistance	\$	\$ 3,500
Old Age Assistance		3,000
Total Welfare		<u>6,500</u>
<u>Culture and Recreation</u>		
Parks and Recreation		900
Patriotic Purposes		500
Total Culture and Recreation		<u>1,400</u>
<u>Debt Service</u>		
Interest Expense - Tax Anticipation Notes		<u>1,000</u>
<u>Capital Outlay</u>		
Spur Road Bridge Reconstruction	12,000	
Fire Hose		2,000
Paving Fire Department Ramps		3,000
Preambulation of Town		
Fines (Stratford/Stark)		1,545
Preambulation of Town		
Fines (Stratford/Groveton)		1,500
Total Capital Outlay	<u>12,000</u>	<u>8,045</u>
<u>Miscellaneous</u>		
Municipal Water Department		6,259
Municipal Sewer Department		1,500
Total Miscellaneous		<u>7,759</u>
<u>Operating Transfers Out</u>		
<u>Interfund Transfers</u>		
Library		1,500
Summer Recreation Program		5,300
<u>Intergovernmental Transfers</u>		
School District Assessment		354,692
County Tax Assessment		46,608
Total Operating Transfers Out		<u>408,100</u>
<u>Total Appropriations</u>	<u>\$12,000</u>	<u>\$595,598</u>

<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1984</u>	<u>(Over) Under Budget</u>
\$ 8,523	\$	(\$ 5,023)
<u>3,306</u>	<u> </u>	<u>(306)</u>
<u>11,829</u>	<u> </u>	<u>(5,329)</u>
455		445
<u>198</u>	<u> </u>	<u>302</u>
<u>653</u>	<u> </u>	<u>747</u>
<u>4,018</u>	<u> </u>	<u>(3,018)</u>
7,785	4,215	
2,000		
3,000		
1,545		
<u>970</u>	<u> </u>	<u>530</u>
<u>15,300</u>	<u>4,215</u>	<u>530</u>
4,046		2,213
<u>842</u>	<u> </u>	<u>658</u>
<u>4,888</u>	<u> </u>	<u>2,871</u>
1,500		
5,384		(84)
354,692		
<u>46,608</u>	<u> </u>	<u>(84)</u>
<u>408,184</u>	<u> </u>	
\$591,594	\$5,793	\$10,211
<u> </u>	<u> </u>	<u> </u>

SCHEDULE 3
TOWN OF STRATFORD
General Fund

Statement of Changes in Unreserved - Undesignated
Fund Balance For the Fiscal Year Ended- 12-31-83

<u>Unreserved - Undesignated</u>	
Fund Balance - January 1, 1983	\$34,728
<u>Unreserved - Undesignated</u>	
Fund Balance - December 31, 1983	<u>47,882</u>
<u>Increase In Unreserved -</u>	
Undesignated Fund Balance	\$13,154
<u>Analysis of Change</u>	
<u>Additions</u>	
<u>1983 Budget Summary</u>	
Revenue Surplus (Schedule 1)	\$12,943
Unexpended Balance of	
of Appropriations	
(Schedule 2)	<u>10,211</u>
1983 Budget Surplus	\$23,154
<u>Deductions</u>	
Unreserved Fund Balance	
Used to Reduce 1983 Tax Rate	<u>(10,000)</u>
<u>Net Increase In Unreserved</u>	
<u>- Undesignated Fund Balance</u>	\$13,154
	<u>== ==</u>

SCHEDULE 4

Federal Revenue Sharing Fund - Statement of Revenues,
Expenditures and Changes in Fund Balance, for the
Fiscal Year Ended December 31, 1983

<u>Revenues</u>	
Entitlement Payments	\$ 6,830
Interest Income	<u>155</u>
<u>Total Revenues</u>	\$ 6,985
<u>Expenditures</u>	
<u>Transfers to General Fund</u>	
Maintenance	\$ 1,150
Water	<u>1,259</u>
<u>TOTAL EXPENDITURES</u>	<u>\$ 2,409</u>
Excess of Revenues Over Expenditures	\$ 4,576
Fund Balance - January 1	\$ 4,259
Fund Balance - December 31	<u><u>\$ 8,835</u></u>

SCHEDULE 5
 Summer Recreation Program Fund
 Statement of Revenues, Expenditures and Changes in
 Fund Balance for the fiscal year ended December 31, '83

Revenues

State of N.H. (Food & Nutrition	\$2,917	
Town of Bloomfield, Vermont	250	
Town of Brunswick, Vermont	300	
		\$3,467

Other Sources

<u>Interfund Transfers</u>		
General Fund		\$5,384

TOTAL REVENUES & OTHER SOURCES		\$8,851
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Expenditures

Recreation Expenses

Salaries	\$2,375	
Bus & Driver	1,800	
School Rental	1,000	
Student Activity	480	
Instructional Materials	170	
Lake Fee	25	
Total Recreation Expenses		\$5,850

Food Service Expenses

Salaries	\$1,295	
Food	1,706	
Total Food Service Expenses		\$3,001

<u>Total Expenditures</u>		\$8,851
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Excess of Revenues and Other Sources Over Expenditures		-0-
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<u>Fund Balance - January 1</u>		-0-
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<u>Fund Balance - December 31</u>		-0- =====
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SCHEDULE 6
TOWN OF STRATFORD
Summary of Tax Warrants
For The Fiscal Year Ended December 31, 1983

	-----Levies Of-----			
<u>- Dr. -</u>	<u>1983</u>	<u>1982</u>	<u>1981</u>	<u>Prior Years</u>
<u>Uncollected Taxes - January 1, 1983</u>				
Property	\$	\$84,313	\$2,943	\$
Resident		1,420	510	70
Yield		1,121	25	610
<u>Taxes Committed To Collector</u>				
Property	374,963			
Resident	5,210			
Yield	9,246			
National Bank Stock	13			
<u>Added Taxes</u>				
Resident	420	40	10	
<u>Overpayments During Year</u>				
Property		25		
Resident		10		
<u>Interest Collected On Delinquent Property Taxes</u>		6,199	402	
<u>Penalties Collected On Resident Taxes</u>	<u>15</u>	<u>65</u>	<u>6</u>	<u> </u>
TOTAL DEBITS	\$389,867	\$93,193	\$3,896	\$680
<u>- Cr. -</u>				
<u>Remittances To Treasurer</u>				
Property Taxes	\$254,047	\$84,338	\$2,943	\$
Resident Taxes	4,430	630	60	
Yield Taxes	4,920	706		
National Bank Stock Taxes	13			
Interest		6,199	402	
Penalties	15	65	6	
<u>Abatements Allowed</u>				
Property	410			
<u>Uncollected Taxes - December 31, 1983</u>				
Property	120,507			
Resident	1,200	840	460	70
Yield	4,325	415	25	610
TOTAL CREDITS	\$389,867	\$93,193	\$3,896	\$680

SCHEDULE 7
Summary of Tax Sale Accounts

	<u>- Dr. -</u>	<u>1982</u>	<u>- Levies Of -</u>	<u>1981</u>	<u>1980</u>
Unredeemed Taxes - January 1, 1983		\$		\$28,540	\$5,481
Tax Sale of 1983		34,401			
Interest & Costs After Sale		94		2,135	2,105
<u>Total Debits</u>		<u>\$34,495</u>		<u>\$30,675</u>	<u>\$7,586</u>
<u>- Cr. -</u>					
Remittances to Treasurer					
Redemptions		\$ 4,444		\$14,240	\$5,412
Interest & Costs		94		2,135	2,105
Abatements During Year		115		139	69
Unredeemed Taxes - December 31, 1983		<u>29,842</u>		<u>14,161</u>	
<u>Total Credits</u>		<u>\$34,495</u>		<u>\$30,675</u>	<u>\$7,586</u>

SCHEDULE 8
TOWN CLERK'S REPORT
1983

19 Marriages 9 Births 6 Deaths

755 Motor Vehicle Permits Issued.....\$21,112.00

Dog Licenses Issued:

21 @ \$6.00.....\$ 126.00

35 @ \$3.50..... 122.50

9 @ \$6.50..... 58.50

1 @ \$2.00..... 2.00

Total.....\$ 309.00

Less Fees..... 33.00

Plus Penalties..... 41.00

Total.....\$ 317.00

Filing Fees.....\$ 3.00

16 1925 Town Histories.....\$ 320.00

8 1973 Town Histories.....\$ 80.00

Marriages.....\$ 234.00

Total.....\$22,066.00

Respectfully submitted,

Edna A. Fuller

SCHEDULE 9
Summary of Water Rent Warrants

-Dr. -

Uncollected Water Rents - January 1, 1983 \$ 30

Water Rents Committed To Collector 5,584

Total Debits \$5,614

-Cr. -

Remittances to Treasurer

Water Rents Collected \$5,524

Abatements Allowed 60

Uncollected Water Rents - December 31, 1983 30

Total Credits \$5,614

	Balance January 1, 1983	<u>Principal</u>		Balance December 31, 1983
		<u>Additions</u>	<u>Withdrawals</u>	
Cemetery Funds	\$19,550	\$ 600	\$	\$20,150
Helen Brown Fund	10,000			10,000
Rollin Baldwin Fund	1,001			1,001
John C. Hutchins Prize Fund	1,000			1,000
Library Trusts				
<u>Capital Reserve Fund</u>				
North Stratford Memorial Fund	3,710	768		4,478
Stratford Hollow Memorial Fund	3,966	583		4,549
Spur Road Bridge Construction Fund				
School District Funds	<u>29,258</u>	<u> </u>	<u> </u>	<u>29,258</u>
<u>Totals</u>	<u>\$68,485</u>	<u>\$1,951</u>	<u>\$-0-</u>	<u>\$70,436</u>

Balance January 1, 1983	-Income-		Balance December 31, 1983	Balance of Principal and Income December 31, 1983
	Additions	Withdrawals		
\$ 1,004	\$1,440	\$1,160	\$ 1,284	\$21,434
165	671	306	530	10,530
1,322	1,933	1,500	1,755	2,756
117	71		188	1,188
1,937	104		2,041	2,041
1,985	3		1,988	6,466
				4,549
1,888	743		2,631	2,631
<u>3,713</u>	<u>4,636</u>	<u> </u>	<u>8,349</u>	<u>37,607</u>
\$12,131	\$9,601	\$2,966	\$18,766	\$89,202

DETAILED STATEMENT OF PAYMENTS 1983

Town Officers Salaries:

James Chapple.....	\$ 1,100.00
Clement Knowlton.....	1,100.00
Paul Hawley.....	1,100.00
Edna Fuller.....	2,831.50
Bradley Harding.....	2,000.00
Frances Hawley.....	6,022.98
Charlotte Blodgett.....	600.00
Durwood Owen.....	50.00
Linda Hunt Renaud.....	150.00
	<u>\$14,954.48</u>

Town Officers Expenses:

Colebrook Office Supply.....	\$ 1,250.04
Registry of Deeds, Coos County.....	96.02
N.H. Municipal Association (Dues).....	300.00
N.H. City & Town Clerks Association (Dues).....	12.00
N.H. Association of Assessing Officials.....	20.00
Postmaster, North Stratford.....	537.47
New England Telephone Co.....	793.97
Brown & Saltmarsh, Inc.....	19.56
Durwood Owen.....	25.36
Edna Fuller.....	300.00
Frances Hawley.....	625.65
Clement Knowlton.....	86.50
Laurence Hook.....	13.56
N.H. Tax Collectors Association.....	35.00
Equity Publishing Corporation.....	279.70
Liebl Printing Company.....	464.50
Real Data Corp.....	15.00
Homestead Press.....	103.97
News & Sentinel.....	83.15
North Country Publishing Co.....	112.50
Branham Publishing Co.....	20.90
Probate Court.....	2.25
Edward Howard, Probate Rockingham County.....	.50
Wheeler & Clark.....	15.70
	<u>\$ 5,213.30</u>

Municipal Audit:

Carri-Plodzick & Sanderson.....	\$ 2,400.00
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Article #17:

North Country Council, Inc.....	\$ 661.00
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Election & Registration Expenses:

News & Sentinel.....	\$ 86.66
North Country Publishing Co.....	36.00
Lena Corliss.....	71.80
Mary Daigneault.....	64.70
Madeline Mulcahy.....	57.40
Daisy Bruno.....	33.50
Mary Nugent.....	33.50
Beverly Kettle.....	33.50
Lorraine Goulet.....	33.50
Lewis Allin.....	99.98
Sacred Heart Parish.....	84.00
Laurence Hook.....	37.00
	<u>\$ 671.54</u>

Town Hall & Other Buildings:

Stratford Oil Company.....	\$6,045.55
Public Service Co. of New Hampshire.....	1,416.62
Laurence Hook.....	838.80
Emerson & Son, Inc.....	67.97
W.E. Aubuchon.....	80.88
Champagne's Cash Market.....	51.40
Raymond Champagne.....	53.00
Kenneth Bronson.....	1,000.00
George M. Stevens & Co.....	111.00
Daniel Hebert, Inc.....	7.95
Antonio Cloutier.....	43.20
	<u>\$9,716.37</u>

Police Department:

John White.....	\$5,653.60
Colin Noyes.....	1,643.60
Francis White.....	1,468.20
Leonce Boivin.....	55.00
Francis Hopps, Jr.....	30.00
Stewart Walling.....	745.00
Helen Williams.....	667.20
Rhonda Smith.....	436.00
Wenda Morissette.....	296.00
	<u>\$10,994.60</u>

Police Cruiser, Repairs, Fuel & Insurance:

Burns Exxon.....	\$ 2,620.23
P & B Auto Service.....	15.95
Big A Store.....	13.55
Emerson's Country Store.....	175.16
Lewis Ford.....	122.50
George M. Stevens & Son Co.....	651.00
Schurman Electronics.....	155.75
Glidden's Radio Repair.....	43.21
John White, Reimbursement.....	26.01
	<u>\$ 3,823.36</u>

Misc. Expenses:

N. E. Telephone Co.....	\$ 475.65
Simons Uniforms, Inc.....	333.90
A.T. Patch Co.....	74.25
Morey's Uniforms.....	79.90
Ossipee Mt. Electronics	980.90
Roberts Country Store.....	25.35
Town of Colebrook.....	150.00
	<u>\$ 2,119.95</u>

Fire Department:

Public Service Co. of N.H.....	\$ 1,427.40
Stratford Oil Co.....	7,055.80
New England Telephone Co.....	2,068.91
George M. Stevens & Co.....	2,525.00
	<u>\$13,077.11</u>

Burns Exxon.....	\$ 1,399.89
P & B Auto Service.....	228.20
Inland Divers.....	230.75
The Ted Berry Co.....	43.48
Wright Communications.....	108.00
Town of Colebrook.....	150.00
Raymond Couture.....	234.00
North Troy Fire Department.....	81.00
Jefferson Fire Department.....	250.00
Glenn's Service Center.....	571.91
Antonio Cloutier.....	119.35
Kelly's Auto Supply.....	23.71
Emerson & Son, Inc.....	144.35
S.R. Williams.....	50.00
Blanchard Assocaition.....	100.00
Daniel Hebert, Inc.....	10.85
Robert Turner.....	5.00
Laurence Hook.....	78.00
	<u>\$ 3,828.49</u>

Michael Bennett.....	\$ 307.50
John Kennett.....	156.38
Richard Hand.....	118.13
Wilfred Gaudette.....	46.88
Douglas Goodwin.....	226.00
Harvey Raymond, Sr.....	124.26
William Gaudette.....	107.63
Albert Riff.....	77.00
John Washburn.....	125.13
Raymond Pinard.....	18.76
Phillip Hurley.....	109.00
Danny Martin.....	66.00
Wayne Hand.....	7.00
Ronald Bennett.....	9.63
Paul Roth.....	75.26
William Zanes.....	88.38
David Potter.....	105.88
Harold Ramsay, Jr.....	93.63
Richard Shallow.....	46.38
Michael Curtis.....	21.00
Edmond Renaud.....	33.25
Shalen Baker.....	59.50
Lucien Mayhew.....	56.00
Glenville Osgood.....	95.38
Jon Hand.....	12.25
Leonce Boivin.....	43.75
Josephine Bennett.....	25.00
Lawrence Curley.....	342.50
Thurman Blodgett.....	128.00
Roger Villa.....	52.00
Roger Stinson.....	83.12
Bruce Blodgett.....	4.00
Burton Danforth.....	4.00
Wayne Deyette.....	104.00
Norman Bartlett.....	46.00
Raymond Frizzell.....	66.00
Jeffrey Flanders.....	58.00
Rene Routhier.....	8.00
Patrick Curley.....	58.00
Rickie Blodgett.....	132.00
Wade McKearney.....	120.00
David Caron.....	72.00
Roger Stinson.....	24.19
Bryan McMann.....	62.00
Wayne Phillips.....	92.00
Edward McKearney.....	8.00
Andre Champagne.....	6.00
Charles Stinson.....	6.00
Seaton Stone.....	20.00
Robert McCormick.....	20.00
Randy Blodgett.....	25.00
Lisa McMann.....	25.00

\$ 3,820.77

Planning & Zoning:

News & Sentinel.....	\$ 92.40
North Country Publishing Co.....	148.95
	<u>\$ 241.35</u>

Insurance & Bonds:

George M. Stevens & Son Co.....	\$ 3,138.13
National Flood Insurance Co.....	203.00
N.H. Insurance Group.....	3,271.00
Illinois National Insurance.....	248.00
	<u>\$ 6,860.13</u>

Civil Defense:

New England Telephone Co.....	\$ 250.15
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Town Dump & Garbage Removal:

Article #16:Ray O. Parker & Sons, Inc.....	\$20,124.96
Laurence Hook.....	498.20
Leonce Boivin.....	200.00
Martin's Agway.....	54.00
	<u>\$20,877.16</u>

Vital Statistics:

Edna Fuller.....	\$ 17.00
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Health Department, inc. Ambulance & Hospitals:

Health Officer.....	\$ 56.25
Town Nurse Expenses, Art.#10.....	6,000.00
Upper Conn. Valley Mental Health,Art.#11..	950.00
Northern Coos Community Health,Art.#14....	1,100.00
Ambulance District A-1,Art.#9.....	375.00
CAP Outreach Program, Art.#15.....	800.00
	<u>\$ 9,281.25</u>

Sewer Maintenance:

Laurence Hook.....	\$ 242.40
Ruth O'Neil.....	200.00
Hinkley & Donovan.....	400.00
	<u>\$ 842.40</u>

Town Maintenance (Summer):

Laurence Hook.....	\$ 7,333.80
Pike Industries.....	247.64
P & B Auto Service.....	8.00
Seaton Stone, Sr.....	80.00
Trees 'N Turf.....	5.70
Wood Enterprises, Inc.....	225.00
	<u>\$ 7,900.14</u>

Town Maintenance (Winter):

Laurence Hook.....	\$ 8,556.00
David McMann.....	7,540.08
International Salt Co.....	1,353.45
Nugent Motor Company.....	673.43
Alvin Daigneault.....	48.00
Burns Exxon.....	3.50
Debanville's Store.....	17.35
Public Service.....	16.95
	<u>\$18,208.76</u>

Street Lighting:

Public Service Co. of N.H.....	\$ 8,850.43
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General Expense of Highway Dept:

Public Service Co. of N.H.....	\$ 192.29
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Libraries:

Harriet Savage, Trustee.....	\$ 1,500.00
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Old Age Assistance & Aid to the Permanently & Totally Disabled:

Treasurer, State of N.H.....	\$ 3,305.63
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Town Poor:

Various.....	\$ 5,696.02
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Memorial Day, Etc.:

H.A. Holt & Sons, Inc.....	\$	83.50
Lena Corliss.....		7.00
Shirley Bates.....		42.25
Champagne's Cash Market.....		65.69
	\$	<u>198.44</u>

Recreation: Parks & Playgrounds:

Laurence Hook.....	\$	319.40
Public Service Co. of N.H.....		95.02
Canadian National Railroad.....		6.00
Emerson & Son, Inc.....		35.05
Nugent Motor Company.....		884.69
Sharon Graham.....		400.00
Burns Exxon.....		515.31
	\$	<u>2,255.47</u>

Municipal Water:

Laurence Hook.....	\$	1,532.88
Public Service Co. of N.H.....		542.77
Water Rent Collector.....		225.00
John Danais, Co.....		258.83
State of N.H., Water Supply Commission...		65.00
Wallace & Tiernan.....		162.03
	\$	<u>2,786.51</u>

Cemetaries:

Alvin Daigneault.....	\$	35.00
Oliver Arseneault.....		272.00
Jerry Kennett.....		482.50
Darwin Fuller.....		20.00
	\$	<u>809.50</u>

Damages & Legal Expenses:

Hinkley, Donovan, Russell, & Desjardins..	\$	832.00
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Taxes Bought By The Town:

Town of Stratford.....	\$	34,401.00
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Discounts, Abatements & Refunds:

Blanche Donovan.....	\$	72.50
Harlan McMann.....		11.00
Sherry Belknap.....		89.82
Town of Stratford.....		8.50
Raymond Champagne.....		30.00
Louis Tyler.....		657.50
Edward Blais.....		81.39
	\$	<u>950.71</u>

Employees Social Security & Retirement:

Treasurer, State of N.H.....	\$	2,758.63
First Colebrook Bank.....	\$	3,228.01
OASI Fund.....	\$	18.66

Spur Road Bridge Project:

Treasurer, State of N.H.....	\$	7,785.16
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Principal Paid on Tax Anticipation Notes:

First Colebrook Bank.....	\$	145,000.00
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Interest Paid on Tax Anticipation Notes:

First Colebrook Bank.....	\$	4,018.44
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Dog Fees Paid to State:

Treasurer, State of N.H.....	\$	27.00
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Marriage Fees Paid to State:

Treasurer, State of N.H.....	\$	221.00
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County Tax:

Treasurer, Coos County.....	\$	46,608.00
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School District Appropriation:

1982-83 School Year.....	\$216,310.00
1983-84 School Year...:	\$195,000.00
	<u>\$411,310.00</u>

Town Lines Article # 18:

Town of Stark.....	\$ 1,545.50
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Town Lines Article #19:

Bryan McMann.....	\$ 1,940.00
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Fire Hose Article #27:

Blanchard Association.....	\$ 2,000.00
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Fire Department Ramps Article #28:

S.R. Williams Paving Co.....	\$ 3,000.00
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Revenue Sharing:

Water Department:

Wallance & Tiernan.....	\$ 1,259.08
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Summer Maintenance:

Town of Lancaster.....	\$ 150.00
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Winter Maintenance:

Fluid Power Products.....	\$ 213.74
Lancaster Machine Shop.....	37.50
Colebrook Feeds.....	90.00
Pike Industries.....	99.48
Nugent Motor Co.....	46.57
Munson Equipment.....	<u>512.71</u>
	\$ 1,000.00

NORTH COUNTRY COUNCIL REPORT

North Country Council is the regional planning and economic development agency for communities in the northern part of the State. Your town is one of forty-three member towns that utilize development, solid-waste, transportation, recreation, and municipal services. The Board of Directors is made up of representatives from every member town.

The Council had provided information and guidance to several towns on the Community Development Block Grant, Urban Development Action Grant, and Farmers Home Administration Programs, providing demographic data to individuals, businesses, and economic consultants interested in the North Country. This summer, we prepared a Plymouth Area Economic Base Study, to be followed by similar reports on other North Country Subregions.

Other regional activities of importance include the coordination and establishment of eight solid waste districts. Council staff has assisted towns in developing work plans to assess their waste disposal needs and current methods and develop a 10 year plan. The Council has also surveyed local disposal practices for septage, estimated future needs, and will be recommending alternative disposal arrangements.

In community planning, we have assisted many towns with adopting or amending zoning ordinances subdivision regulations, site plan review and other local regulations. With the reorganization and slight revision of the state planning and zoning laws, we've been busy trying to keep planning boards informed of the changes and new requirements. A workshop was held in the fall and more are planned in the Spring. We also met with over 20 towns to help them review regulations relating to subdivision and building in the floodplain to insure compliance with federal regulations. The staff successfully assisted communities in applying for funds for recreation and library facilities.

These are some of the highlights of the past year. We welcome your town's active participation on the Board and use of the Council's services and look forward to working on your behalf in 1984.

STRATFORD POLICE DEPARTMENT

The Stratford Police Department is still a part-time department with four officers on call 24 hours a day. In my opinion, the Town of Stratford has the best Police Department in the North Country. Morale is high, the officers are well trained. We have had various types of crimes committed in Stratford which are listed below. The majority of the calls coming in during the week instead of on week-ends when we are normally on duty. In addition, we get numerous types of telephone calls pertaining to legal advice and from individuals who just want to talk to an officer.

Most of the camp break-ins and robberies in town have been solved. The culprits have been prosecuted. We still need the cooperation of the people in town to report any incidents that is of suspicious nature at the time it is happening--not the next day. We appreciate all the help the townspeople have given this Police Department.

<u>Nature of Complaints</u>	<u>Total Cases</u>
Accidents.....	30
Working with other depts. (State Police).....	15
Hit & Runs.....	3
Bad Checks.....	16
Calls to School.....	5
Investigations.....	17
Dog Complaints.....	9
Cruelty to Animals.....	2
Blood Runs.....	5
Break-Ins.....	18
Fires.....	10
Family Disturbances.....	23
Child Abuse.....	3
Restraining Orders.....	5
Check for Downed Trees Across Power Lines....	6
Abandoned Vehicles.....	2
Bike-A-Thons.....	2
Runaway Juveniles.....	2
Transport to Hospitals.....	1
Lost Child.....	1
Mental Person.....	1
Juvenile Offenses.....	3
Stolen Vehicles.....	5
Robberies.....	4
Escapees.....	1
Brawls.....	1
Peeping Toms.....	1
Snowmachines.....	5
Unregistered Vehicles.....	3
Court Hearings.....	12

Respectfully submitted,
John H. White, Chief PAGE 58

NORTH STRATFORD VOLUNTEER FIRE DEPARTMENT

January 24, 1984

Town of Stratford
Selectmen's Office
Main Street
North Stratford, NH 03590

To The Honorable Board of Selectmen:

The North Stratford Volunteer Fire Department would like to submit the following break-down of fires we responded to during the 1983 year:

3	Structural
11	Chimney
1	Auto
2	Grass
2	Dump
2	Mutual Aid
0	False Alarms
21	Total Fire Calls

We would like to take this opportunity to thank you for your support of our weekly bingo games and your donations to the Department for chimney cleaning and grass burning. Through this support we are happy to report the purchase of twenty (20) new Cairns Philadelphian helmets and twenty (20) pairs of Servus Hip high fire boots was made possible.

A special thanks to Ted Burns for the donation of the 1200 gallon tank for the new water truck we hope will be operational this year.

Sincerely,
Michael Bennett, Chief
N.S.V.F.D.

Stratford Hollow Volunteer Fire Dept.

To The Honorable Board of Selectmen:

There was a total of 15 fire calls during the year.

7	Structural
5	Chimney
1	Auto
1	Grass
1	Dump
15	Total Fire Calls

Lawrence Curley, Chief
S.H.V.F.D.

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

Once again, our cooperative town and state forest fire prevention and control program leads the nation in least acres burned per forest fire. Less than one-half acre per fire statewide average.

At the town level, your Forest Fire Warden is responsible for the prevention and control of all grass and woods fires when the ground is not snow covered.

Forest fire prevention is achieved at the town level by issuing a written permit for every fire that is to be kindled on the ground out of doors when the ground is not covered with snow. Each person wishing to have an outside fire must obtain this written permit from the town Fire Warden before kindling the fire. Any person that does not obtain a fire permit, when one is required is, is violating our forest fire permit law and is subject to a court appearance and could be fined up to \$1,000.00 and receive a jail sentence of up to one year.

No fire permit will be issued between 9:00 a.m. and 5:00 p.m. unless it is raining. The reason for this is twofold: the fire danger increases steadily between 9:00 a.m. and 2:00 p.m., then subsides to a safe level between 2:00 p.m. and 5:00 p.m. This happens because the sun dries out the fine fuels that are easily ignited and dries the air which permits rapid fire spread. Also during this part of the day fire fighters are not readily available in most communities so an escaped fire could burn longer and cause greater damage before being suppressed.

Your cooperation in burning only when conditions are safe is greatly appreciated.

As Smokey says, "Remember, Only You Can Prevent Forest Fires!"

1983 Statistics

	<u>State</u>	<u>District</u>	<u>City/Town</u>
No. of Fires	779	3	0
No. of Acres	348	.25	0

REPORT OF ROAD AGENT

To The Honorable Board of Selectmen:

There were no major repairs done on roads this year. Just the general repairs of culverts, graveling and grading of the roads. Also plowing and sanding winter roads. There have been some repairs made to the Town Buildings and the chlorinator required several new parts.

Laurence Hook
Road Agent

REPORT OF TOWN NURSE

To The Honorable Board of Selectmen and the Residents
of the Town of Stratford, N.H.

It is my pleasure to submit the following report
of my activities as part-time Public Health Nurse:

During the year 1983, a total of 1,257 calls were made to the Residents of this Town. This number represents calls made to the patients home, at the scene of an illness, scene of an accidents or in my own home.

Not included in the above total, an additional 321 calls were made outside the township of Stratford.

During the year, a total of 5,672 miles were covered in the course of my duties in patient visitation and transportation.

Respectfully submitted,

Anita B. Marshall
Public Health Nurse

AMBULANCE DISTRICT A-1

December 28, 1983

Board of Selectmen
Town Offices
No. Stratford, NH 03590

Gentlemen:

On behalf of all the members of the Ambulance District A-1, I wish to express our sincere appreciation to the people of Stratford, NH who have once again chosen to help support our efforts in this area.

The volunteer members of our Ambulance Corps have put in many hours of special training, continuing education, and refresher courses in order to better serve this area in the most efficient and professional manner possible. Without your continued support and encouragement, we would soon not have enough members to keep the ambulances rolling.

Please pass on our appreciation to the Selectmen and all of the Towns folk for their public vote of confidence and appreciation, and if you should have any question or concerns about the ambulance services please do not hesitate to contact me directly.

Sincerely yours,

Eric G. Stohl, President
Ambulance District A-1

SUMMER RECREATION PROGRAM

To The Honorable Board of Selectmen:

The Stratford Summer Recreation Program had a very successful summer. Approximately 120 children attended. Six of these were from the Town of Brunswick and twenty-one were from the Town of Bloomfield. All children from K-6 were invited to attend. The program extended for five weeks from July 5-August 5. Meals were provided for an average of 96 children daily at no charge.

This year's activities included trips to: Santa's Village, Heritage House, Fantasy Farm and York Beach, Maine. We also went to Maidstone Lake twice a week for swimming lessons, and the other nine days were spent at the school. School activities included Arts & Crafts and Outdoor Games. The last week of the program included a Field Day at the school and a Swim Meet at Maidstone Lake.

I would like to take this opportunity to Thank the following for their efforts and support of the program:

The Townspeople of Stratford for their support.
The Town's of Bloomfield and Brunswick, Vt. for
their donations to the program.
The Staff, the Aide's and the Bus Driver.
The C.E.T.A. Program, that unfortunately is no
longer in existence.
The Food & Nutrition Service for our meals.
Nugent's Bus Service for their meanial fee.
Burns Exxon for their discount on our gas.
State of Vermont for the use of Maidstone Lake.

Respectfully submitted,

Phyllis Dowse
Program Director

UPPER CONNECTICUT VALLEY MENTAL HEALTH AND DEVELOPMENTAL SERVICES

Mental Health Services & Costs to Stratford
1983

Population Of Stratford People Served	Number of Stratford Population Served	Percent of Population Served	Total of Impatient Visits	Total of Emergency Visits	Total # Mental Health to Stratford Visits	Cost of Mental Health Services Appropriation
989	31	3%	17	16	479	\$29,458.50
						\$750.00

Patient Fees Collected	Balance of Costs Not Met by Local Services	1984 Town Meeting Request
\$6,960.00	\$22,498.50	\$750.00

Vershire Center

Number of Stratford People Served	Total Cost of Service to Stratford	1983 Town Appropriation	1984 Town Meeting Request
1	\$8,540.00	\$200.00	\$200.00

**ANNUAL REPORT
OF THE
SCHOOL DISTRICT
OF THE TOWN OF
STRATFORD, NEW HAMPSHIRE
FOR THE FISCAL YEAR ENDING
JUNE 30, 1983**

SCHOOL WARRANT STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of Stratford,
qualified to vote in district affairs:

You are hereby notified to meet in the Stratford Town
Hall in said district on Tuesday, March 13, 1984, at 10:00
o'clock in the forenoon until 6:00 o'clock in the evening
for the reception of your ballots under the non-partisan
ballot system.

1. To choose by non-partisan ballot the following
district officers for the ensuing year: a moderator,
a district clerk, a district treasurer, and one
member of the board for the ensuing three years.

Given under our hands at Stratford this 15th day of
February, 1984.

Lewis R. Allin
Rene Routhier
Charles V. Goulet, Jr.

School Board

A True Copy of Warrant--Attest
Lewis R. Allin
Rene Routhier
Charles V. Goulet, Jr.

TENTATIVE SCHOOL WARRANT STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of Stratford
qualified to vote in district affairs:

You are hereby notified to meet in the Stratford Public
School Gymnasium in said district on Monday, March 12, 1984,
at 7:30 o'clock in the evening to act upon the subjects here-
inafter mentioned.

1. To hear reports of agents, auditors, committees or
officers heretofore chosen and pass any vote relating
thereto.
2. To see if the district will vote to accept the provisions
of Chapter I of the Educational Consolidation and Improve-
ment Act, and to appropriate such funds as may be made
available to the district under said Federal Act for such
particular projects as may be determined by the school
board. Further, to see if the district will authorize
the school board to make application for such funds and
to expend the same for such projects as it may designate.
3. To see if the district will vote to accept the provisions
of the Federal and State School Lunch Program and to
appropriate such funds as may be made available to the
district under said program. Further to see if the dis-
trict will authorize the school board to make application
for such funds and to expend the same for such programs.
4. To see if the district will authorize the school board to
make application for, to receive and expend in the name
of the district such advances, grants-in-aid or other
funds for educational purposes as may now or hereafter be
forthcoming from the U. S. Government and/or State
agencies.
5. To see if the district will vote to raise and appropriate
a deficit appropriation for 1983-1984, a sum of \$10,989
to be made available to the school district prior to
July 1, 1984 to meet its obligations for expenses incurred
during the current fiscal year.
6. To see if the district will vote to raise and appropriate
the sum of \$15,737 to reinstate teaching staff salary and
benefits. (Not included in the proposed 1984-1985 budget)
7. To see if the district will vote to raise and appropriate
the sum of \$_____ for payment of salaries and
benefits under the terms of a collective bargaining agree-
ment for the year 1984-1985. (Not included in the pro-
posed budget for 1984-1985)

8. To see what some of money the district will vote to raise and appropriate for the support of schools, for the payment of salaries of school district officials and agents and for the payment of the statutory obligations of the district.
9. To transact any other business that may lawfully come before said meeting.

Given under our hands at Stratford this 15th of February, 1984.

Lewis R. Allin
Rene Routhier
Charles V. Goulet, Jr.

School Board

A True Copy of Warrant--Attest
Lewis R. Allin
Rene Routhier
Charles V. Goulet, Jr.

ANNUAL SCHOOL REPORT SCHOOL DISTRICT OF STRATFORD, N.H.

Fiscal Year Ended June 30, 1983

ORGANIZATION ADMINISTRATION

School Board

Charles V. Coulet, Jr.

Lewis R. Allin,
Chairman

Rene Routhier

Superintendent of Schools

Charles J. Micciche - Tel. 636-1437

Business Administrator

Beatrice S. Kenerson

Principal

Gregory Kunkel

Moderator

Colin Noyes

Treasurer

Gloria LaCasse

Clerk

Edna Fuller

Auditor

David J. Driscoll & Company
Certified Public Accountants
Littleton, N. H. 03561

REPORT OF SCHOOL DISTRICT TREASURER

Fiscal Year July 1, 1982-June 30, 1983

Cash on Hand July 1, 1982	\$ 17,642.98
Received from Selectmen:	
Current Appropriation	\$376,310.00
Balance Approp. 1981-82	37,000.00
Revenue from States Sources	31,661.68
Revenue from Federal Sources	60,223.92
Received from Tuitions	104,435.26
Received from all other sources	35,190.94

TOTAL RECEIPTS	<u>\$644,821.80</u>
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Total Amount Available for Fiscal Year	\$662,464.78
Less School Board Orders Paid	<u>656,258.04</u>

Balance on Hand June 30, 1983	\$ 6,206.74
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GLORIA LACASSE,
District Treasurer

DETAILED STATEMENT OF RECEIPTS

FY 82/83	Town of Stratford	Current approp.	\$376,310.00
07-23-82	Town of Stratford	Prior FY approp.	37,000.00
FY 82/83	Berlin City Bank	Interest	523.03
FY 82/83	State of N.H.	Sweepstakes	4,163.84
10-23-82	State of N.H.	Voc. trans. FY 81/82	3,803.40
FY 82/83	State of N.H.	Voc. trans. current	4,825.00
FY 82/83	State of N.H.	Handicapped aid	22,672.84
FY 82/83	Stratford School	Hot lunch sales	15,716.84
FY 82/83	State of N.H.	Hot lunch reimb.	34,892.00
FY 82/83	State of N.H.	Nat'l Forest Reserve	796.28
FY 82/83	State of N.H.	Federal Projects	24,535.64
FY 82/83	Stratford School	Driver Ed-tuition	2,100.00
10-06-82	SAU#58	Federal Energy	2,001.00
07-23-82	State of N.H.	Driver Ed. FY 81/82	1,400.00
08-23-82	State of N.H.	Hot lunch FY 81/82	5,144.00
08-23-82	State of N.H.	Fed. Proj. FY 81/82	2,385.00
11-22-82	State of N.H.	Fed. Proj. FY 81/82	770.25
08-23-82	White Mtn. SAU#35	Refund	142.58
08-23-82	State of N.H.	Gas tax refund	293.25
10-27-82	Town of Stratford	Summer prog. trans.	1,800.00
11-22-82	Mrs. Gaudette	Tuition	18.50
12-01-82	State of N.H.	Gas tax refund	80.18
12-01-82	Bloomfield, VT	Tuition Sep-Jan	40,669.64
12-01-82	Stratford Sch. Dist.	Voided cks. outst.	370.12
01-18-83	Columbia Sch. Dist.	Tuition	608.04
01-18-83	State of N.H.	Refund gas tax	315.81
01-27-83	Brunswick Sch. Dist.	Tuition Sep-Jan	10,650.00
03-16-83	Town of Stratford	Filing fees	6.00
03-30-83	State of N.H.	Refund gas tax	210.41

03-30-83	Riverside Pub. Co.	Refund	\$ 189.37
06-02-83	State of N.H.	Refund gas tax	39.70
06-13-83	Bloomfield, VT	Tuition Jan-June	39,739.08
06-30-83	Brunswick, VT	Tuition Jan-June	10,650.00

STRATFORD SCHOOL DISTRICT DETAILED STATEMENT OF PAYMENTS 1982 - 1983

1000 INSTRUCTION

1100	Regular Programs	230,450.73
110	Teachers	168,840.30
120	Substitute Teachers	2,692.50
210	Health Insurance	18,522.71
213	Life and Disability	1,812.14
214	Workman's Comp.	1,413.00
222	Teachers' Retirement	5,823.68
230	FICA	14,009.79
260	Unemp. Comp.	1,770.29
270	Tuit. Reimb.	287.50
440	Repairs & Maintenance	45.00
	Piano Techniques	45.00
580	Exp./Travel	576.40
	Mava Barfield	62.40
	Harry Hikel	500.00
	NH Science Teacher Assn.	14.00
610	Supplies	10,312.71
	ABC School Supply	504.05
	Addison - Wesley Pub.	164.20
	Baker's Plays	10.13
	Barclay School Sup.	74.56
	Carolina Biolo. Sup.	1,060.36
	Champagne's Cash Mkt.	1,193.97
	Chaselle, Inc.	28.46
	Colebrook Office Sup.	155.62
	Continental Press	11.40
	Eastern Musical Sup.	151.28
	Educational Audio Vis.	146.83
	Essentials Unlimited	26.81
	Groveton Papers Co.	350.00
	Charlie Haggart	690.00
	J.L. Hammett Co.	1,476.32
	Hampshire Music Co.	481.60
	Harcourt Brace	32.49
	Instructo/McGraw Hill	16.11
	MacMillan Pub. Co.	54.54
	Mainco School Sup.	1,161.88
	Marathon Sales	227.00
	Martin's Agway	12.80
	Modern Curricu. Press	137.10
	Mutual Aids	13.50
	Nasco	84.71
	New Eng. School Sup.	2.86
	Norcross Office Equip.	198.00
	Northland Press	126.00
	Northumber. Sch. Dist.	389.00
	Office Prod. - Berlin	118.54
	J.W. Pepper & Son	34.79
	H H Perkins Co.	66.97
	Radio Shack	75.18
	Riverside Pub. Co.	2.07

1100 (Cont.)

610 Supplies

SAX	61.99
Frank Schaffer Pub.	21.80
Scholastic Bk. Serv.	24.87
School Spec. Supply	127.81
Science Resrch. Assoc.	19.24
Scott Foresman & Co.	252.49
SHS Activities Fund	131.00
South-Western Pub.	281.30
The Nixon Company	26.38
J. Weston Walch, Pub.	86.70

630 Books

3,293.11

ABC School Supply	19.76
Adams Book Company	112.75
Addison - Wesley Pub.	244.24
Continental Press	27.90
Doubleday & Company	7.73
Dover Books	28.24
Follett Pub. Co.	69.10
Scott Foresman & Co.	339.61
Ginn & Company	447.15
J.L. Hammett Company	6.29
Harcourt Brace	301.68
Holt, Rinehart & Wins.	915.45
Laidlaw Brothers	249.59
MacMillan Pub. Co.	474.62
Charles E. Merrill Pb.	140.76
Frank Schaffer Pub.	32.67
Scholastic Magazines	35.78
Science Research Asso.	33.32
South-Western Pub.	107.37
Town & Campus #2	69.22

1978-80 Outstanding Checks -370.12

Voided Refunded to Books

640 Periodicals

966.70

Educators Prog. Serv.	20.55
National Geo. Soc.	23.95
National Wildlife Fed.	10.50
NH Fish & Game Dept.	6.00
Perma - Bound	159.50
Scholastic Magazines	387.90
XEROX Educa. Pub.	358.30

742 Replacement Equip.

52.40

Eastern Musical Sup.	52.40
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810 Dues & Fees

32.50

NH Music Educ. Assoc.	25.00
NHSTA	7.50

1200 SPECIAL PROGRAMS

80,421.88

110	Teachers	9,800.00	
111	Aides	193.92	
120	Substitute Teachers	246.00	
210	Health Insurance	1,021.00	
214	Workman's Comp.	56.00	
222	Teachers' Retirement	240.00	
230	FICA	918.00	
260	Unemp. Comp.	252.91	
310	Other Inst. Servs.	175.00	
	Paul B. Lister, M.A.	175.00	
390	Other Prof. & Tech.	7,941.91	
	Donna Jangraw	60.00	
	Paul B. Lister	315.00	
	North Country Educ.	1,092.00	
	Northern Coos Comm.		
	Health	1,591.00	
	Regional Med. Prof.	10.00	
	Sharon Ryan	116.28	
	Beth Schneller	164.40	
	School Adm. Unit 58	4,573.23	
	Barbara D. Weeks, OTR	20.00	
519	Other Transportation	8,551.08	
	Lorraine Merrow	5.80	
	Regional Sp. Ed Con.	4,356.78	
	Regional Sp. Ed (AP)	3,530.50	
	Sally Stinson	658.00	
561	Tuition Pub.	22,664.90	
	North Country Edu.	2,783.97	
	Northumberland Sch.		
	District	19,880.93	
569	Tuition Private	27,268.97	
	Easter Seal Soc.	945.00	
	Littleton Union Sch.		
	District	9,003.17	
	Manchester Sch. Dpt.	8,215.70	
	Manchester Sch. Dpt.		
	(AP)	4,758.60	
	Northern Coos Comm.		
	Health	234.00	
	Pittsburgh Sch. Dst.	4,112.50	
580	Exp. Trav. Etc.	165.60	
	Nancy Edwards	26.40	
	Gloria Lacasse	18.00	
	Mary K. McCarthy	109.20	
	Sally Stinson	12.00	
610	Supplies	828.35	
	ABC School Supply	23.46	
	Continental Press	148.95	
	Curriculum Asso.	122.41	
	Economy Handicrafts	28.59	
	Scott Foresman & Co.	203.51	
	Ginn & Company	37.35	

1200 (Cont.)610 Supplies

J.L. Hammett Co. 45.11
Charles E. Merrill Pub. 63.25
Midwest Publications 32.84
Perfection Form Co. 14.25
Frank Schaffer Pub. 7.95
Social Studies Sch.
Service 13.33
Steck-Vaughn Co. 12.80
Sunburst Communications 74.55

630 Books 98.24

Scott Foresman & Co. 98.24

1300 VOC. PROGRAM SERVICES

47,742.63

110 Teachers 39,541.00

210 Health Insurance 536.00

214 Workman's Comp. 40.00

222 Teachers' Retirement 160.00

230 FICA 1,700.00

260 Unemp Comp. 84.32

440 Repair & Maintenance 1,008.70

Colebrook Office Sup. 656.15

Interna. Busin. Mach. 241.00

P&J Sewing Center 111.55

561 Tuit. Pub. 1,731.58

Berlin School Dept. 1,731.58

580 Exp. & Travel 22.00

Kenneth Grimes 22.00

610 Supplies 1,714.15

Balfour Supply Serv. 18.15

Colebrook Office Sup. 41.80

Ducet's Gun Shop 408.85

Future Hmks. Of Amer. 33.14

Glencoe Pub. Co. 4.17

McCall Pattern Co. 30.00

Perras Lumber Co. 846.82

Simplicity Pattern Co. 24.00

South-Western Pub. Co. 88.84

Teaching Resources 84.93

The Singer Company 21.95

To-Sew Inc. 111.50

630 Books 490.28

McGraw Hill Bk. Co. 37.96

South-Western Pub. Co. 452.32

640 Periodicals 13.95

Decorating & Craft Ids. 13.95

742 Equipment - Replac. 700.65

Paxton/Patterson 700.65

2220 (Cont.)

610 Supplies		
North Country		
Education Service	16.88	
Northeast Audio Vis.	260.21	
630 Books		52.94
Follett Libry. Bk. Co.	52.94	
640 Periodicals		383.33
Coos County Democrat	12.00	
Groiler Educ. Corp.	16.48	
QSP Inc.	276.93	
Sun Television Appl.	77.92	
741 Equipment		312.44
Northeast Audio Vis.	312.44	
<u>2310 SCHOOL BOARD SERVICES</u>		3,980.50
110 Salaries		971.00
380 Bd. Edu. Services		25.00
Huggins Memorial Hosp.	25.00	
390 Prof & Tech. Services		1,837.00
Caledonian Record	60.00	
James S. Cooper	219.00	
Francis J. Dineen	1,000.00	
Liebl Printing Co.	467.50	
NH School Bd. Asso.	42.50	
Nighswander, Lord,		
Marti	48.00	
522 Ins., Liab.		580.00
Geo. M. Stevens & Son	580.00	
580 Exp., Travel		132.00
Rene Routhier	132.00	
810 Dues & Fees		435.50
Clara Emery	18.00	
Groveton Bnkg. Center	5.00	
NH Sch. Bd. Assoc.	412.50	
<u>2320 S.A.U. SRVS.</u>		41,147.00
351 Management Srvs.		41,147.00
School Adm. Unit 58	41,147.00	
<u>2400 SCHOOL ADMINIS. SRVS.</u>		34,782.80
110 Salary - Principal		20,992.00
115 Salary - Secretary		7,242.20
210 Health Insurance		2,003.00
214 Workman's Comp.		100.00
222 Teachers' Retirement		360.00
230 FICA		1,550.00
260 Unemp. Comp.		252.91
310 Other Instruc. Serv.		315.00
Normandeau Trkg. Co.	180.00	
SHS Activities Fund	135.00	
532 Postage		325.83
Roger Boyington	325.83	
550 Printing		58.03
News And Sentinel	58.03	

<u>1400 OTHER INST. PROGRAM</u>		5,663.79
121 Sal. - Activities	4,425.00	
230 FICA	140.00	
310 Other Inst. Srvs.	93.30	
519 Transportation	345.49	
Nugent Motor Co.	345.49	
580 Exp./Travel	660.00	
NH Interschol. Ath.		
Association	100.00	
SHS Activities Fund	560.00	
<u>2120 GUIDANCE</u>		6,530.56
110 Teachers	4,983.31	
210 Health Insurance	336.00	
214 Workman's Comp.	45.00	
222 Teachers Retirement	80.00	
230 FICA	170.00	
260 Unemployment	98.32	
330 Testing	667.93	
CTB - McGraw Hill	485.75	
Science Rsrch. Assn.	138.60	
The Psycholog. Corp.	43.58	
810 Dues & Fees	150.00	
College Entr. Exam. Bd.	150.00	
<u>2130 HEALTH SERVICES</u>		6,170.28
110 Sal. (Nrs. - Dr.)	4,782.01	
214 Workman's Comp.	20.00	
222 Teachers Retirement	100.00	
230 FICA	280.00	
260 Unemp. Insur.	56.17	
390 Other Prof. & Tech.	589.00	
Indian Stream Prof.		
Association	589.00	
580 Exp./Travel	200.00	
Kathleen Emerson	200.00	
610 Supplies	143.10	
School Health Sup.	143.10	
<u>2210 IMP. OF INST.</u>		417.00
320 Inst. Prog. Imp.	405.00	
NH Facilitator Center	405.00	
610 Supplies	12.00	
Berlin Voc. Center	12.00	
<u>2220 EDU. MEDIA</u>		5,881.48
111 Aides	3,569.80	
210 Health Insurance	642.00	
214 Workman's Comp.	55.00	
220 State Retirement	100.00	
230 FICA	270.00	
260 Unemp.	35.10	
440 Repairs & Maintenance	7.97	
North Ctry. Educ. Serv.	7.97	
610 Supplies	452.90	
Baker & Taylor	25.03	
Demco	60.49	
Natnl. Geo. Soc.	90.29	

2400 (Cont.)

580 Exp., Travel		274.75
Roger Boyington	55.95	
Gregory Kunkel	218.80	
610 Supplies		1,054.08
Colebrook Office Sup.	82.82	
Drake's Store	26.00	
Essentials Unlimited	9.45	
J.L. Hammett Co.	16.82	
Info. Research Sys.	75.00	
Josten's	249.71	
M/S Printing & Adv.	275.90	
National Sch. Serv.	10.63	
Office Products-Berlin	79.70	
Postmaster	220.00	
Sch. Serv. Company	8.05	
810 Dues & Fees		255.00
NH Assoc. Of Sch.		
Prin.	255.00	
<u>2540 OPERATION & MAINTENANCE</u>		72,654.76
110 Salary - Custodian		21,858.38
120 Salary - Subs, Temp.		90.45
210 Health Insurance		1,605.00
214 Workman's Comp.		700.00
220 State Retirement		537.96
230 FICA		1,100.00
260 Unemp. Comp.		168.59
431 Disposal		1,068.00
Jackson's Waste Oil	400.00	
Laurence Hook	140.00	
Ray O. Parker & Son	528.00	
440 Repairs & Maintenance		2,286.91
Thomas Allen	40.00	
Dan's Car Care, Inc.	132.91	
Groveton Plumb. & Heat	335.15	
Daniel Hebert, Inc.	1.56	
Norcross Office Equip.		
Company	175.00	
Northeast Mech. Sales	873.65	
Pilgrim Furniture	146.00	
Rochester Midland		
Corp.	359.88	
Mark Roy	120.00	
Turnkey Material	102.76	
521 Property Insurance		4,342.00
Geo. M. Stevens &		
Son Co.	4,342.00	
531 Telephone		1,614.78
New England Tel. Co.	1,614.78	

2540 (Cont.)

610 Supplies		7,570.76
Joseph G. Blais & Co.	993.07	
Colebrook Office Sup.	8.73	
Commercial Services	163.48	
Debanville's Store	10.47	
Delta Products Inc.	106.38	
Emerson & Son, Inc.	1,539.63	
Groveton Plumb. & Heat	103.17	
Daniel Hebert, Inc.	87.68	
Hillyard Chem. Co.	1,611.77	
Hunters Auto Parts	6.00	
Kenco, Inc.	177.18	
Lite-Rite Co.	600.06	
Merriam Graves Corp.	70.00	
New England Door Closer	91.40	
Northeast Mech. Sales		
Company	2.37	
Nugent Motor Co.	5.70	
Oxford Chemicals	1,145.80	
Perras Lumber Co.	40.00	
Port. Glass - Berlin	166.02	
Rochester Midland Corp.	39.33	
Sani Clean Distrib.	566.02	
St. Johnsbury Trkg.	20.70	
Tabbutt's TV Inc.	15.80	
652 Electricity		10,453.06
Public Servic Co.	10,453.06	
653 Fuel		17,711.19
C.H. Sprague & Son	17,711.19	
657 Bottled Gas		535.14
Profax Gas Corp.	535.14	
741 Equip. - Add'l		193.66
Northeast Mech. Sales	50.75	
Turnkey Material	142.91	
742 Equip. - Repl.		818.88
Emerson & Son, Inc.	266.20	
Groveton Plumb. & Heat	396.06	
Luxor Lighting Prod.	94.82	
Portland Glass	61.80	
<u>2550 PUPIL TRANSP. SRVS.</u>		39,851.33
110 Regular Salary		5,610.50
214 Workman's Comp.		240.00
230 FICA		340.00
260 Unemp. Comp.		91.20
513 Pup., Trans., Servs.		28,543.30
Violet Burt	4,516.23	
Sharon Graham	8,334.20	
Jean Havrda	12.50	
Lawrence Hook	10.00	
Jerry Kennett	32.50	
Nugent Motor Co.	15,530.73	
Nugent Motor Co. (AP)	690.00	

2550 (Cont.)

513 Town of Stratford		
Reimbursement for		
Summer Program	-1,800.00	
Sharon Welch	1,217.14	
656 Gasoline		5,026.24
Burns Exxon	5,026.24	

SUPERINTENDENT'S SALARY

Alan Rich
1982-1983

Northumberland School District's Share	\$ 1,711.72
Stratford School District's Share	635.45
Stark School District's Share	<u>170.44</u>
(Total)	\$ 2,517.61

SUPERINTENDENT'S SALARY

Charles J. Micciche
1982-1983

Northumberland School District's Share	\$18,697.25
Stratford School District's Share	6,941.00
Stark School District's Share	<u>1,861.75</u>
(Total)	\$27,500.00

BUSINESS ADMINISTRATOR'S SALARY

Beatrice S. Kenerson
1982-1983

Northumberland School District's Share	\$ 9,518.60
Stratford School District's Share	3,533.60
Stark School District's Share	<u>947.80</u>
(Total)	\$14,000.00

BALANCE SHEET **JUNE 30, 1983**

Stratford School District

	General	Federal Projects	Food Service	Capital Reserve
<u>ASSETS</u>				
Cash	280.61		5,926.13	36,173.16
Interfund Receivables	904.46			
Intergovernment Receivables	<u>4,540.00</u>	<u>904.46</u>	<u>3,380.00</u>	
TOTAL ASSETS	5,725.07	904.46	9,306.13	36,173.16
<u>LIABILITIES</u>				
Interfund Payables		904.46		
Other Payables	8,979.10			
Contracts Payable	<u>355.48</u>			
TOTAL LIABILITIES	9,334.58	904.46		
<u>FUND EQUITY</u>				
Unreserved Retained Earnings			9,306.13	
Reserved for Encumbrances	2,321.95			36,173.16
Reserved for Special Purposes			<u>0</u>	
Unreserved Fund Balance	<u>(-5,931.46)</u>	<u>0</u>		
TOTAL FUND EQUITY	(-3,609.51)	0	9,306.13	36,173.16
TOTAL LIABILITIES AND FUND EQUITY	5,725.07	904.46	9,306.13	36,173.16

STATEMENT OF REVENUES

For the Fiscal Year Ended June 30, 1983

	General	Fed. Projects	Food Service	Stratford School District Capital Reserve
<u>LOCAL</u>				
Current Appropriation	\$376,310.00			
Tuition-LEA's outside N.H.	102,335.26	\$		
Driver Education Tuition	2,100.00			
Earnings on Investments	523.03			
Food Service			15,716.84	5,086.22
Other Local Revenue	615.06			
Total Local Revenue	<u>\$481,883.35</u>		<u>\$ 15,716.84</u>	<u>\$ 5,086.22</u>
<u>REVENUE FROM STATE SOURCES</u>				
Sweepstakes	4,163.84			
Voc. Transportation	8,315.00			
Driver Education	1,050.00			
Handicapped Aid	22,672.84			
Total Revenue from State Sources	<u>\$ 36,201.68</u>			
<u>REVENUE FROM FEDERAL SOURCES</u>				
Unrestricted Grants-In-Aid	796.28			
Restricted Grants-In-Aid		5,388.02		
Elementary/Secondary (ECIA) Chap. 2		20,052.08		
Child Nutrition Programs			38,272.00	
Total Revenue from State Sources	<u>\$ 796.28</u>	<u>\$ 25,440.10</u>	<u>\$ 38,272.00</u>	
<u>OTHER SOURCES</u>				
Transfer from General Fund			1,000.00	
TOTAL REVENUE	<u>\$518,881.31</u>	<u>\$ 25,440.10</u>	<u>\$ 54,988.84</u>	<u>\$ 5,086.22</u>

GENERAL FUND: STATEMENT OF EXPENDITURES

For the Fiscal Year Ended June 30, 1983 Stratford School District

INSTRUCTION	Salaries	Employee Benefits	Purchased Services	Supplies	Property	Other	TOTAL
Regular Programs	171,532.80	43,639.11	621.40	14,572.52	52.40	32.50	230,450.73
Special Education	10,239.92	2,487.91	66,767.46	926.59			80,421.88
Vocational Education	39,541.00	2,520.32	2,762.28	2,218.38	700.65		47,742.63
Other Instructional Programs	4,425.00	140.00	1,098.79				5,663.79
SUPPORT SERVICES							
Pupils							
Guidance	4,983.31	729.32	667.93			150.00	6,530.56
Health	4,782.01	456.17	789.00	143.10			6,170.28
INSTRUCTIONAL							
Educational Media	3,569.80	1,102.10	7.97	889.17	312.44		5,881.48
Improvement of Instruction			405.00	12.00			417.00
GENERAL ADMINISTRATION							
School Board	971.00		2,574.00			435.50	3,980.50
Office of the Superintendent			41,147.00				41,147.00
School Administration	28,234.20	4,265.91	973.61	1,054.08		255.00	34,782.80
BUSINESS							
Operation & Maintenance	21,948.83	4,111.55	9,311.69	36,270.15	1,012.54		72,654.76
Pupil Transportation	5,610.50	671.29	28,543.30	5,026.24			39,851.33
FUND TRANSFER							
Food Service Fund						1,000.00	1,000.00
(TOTAL GENERAL FUND)	295,838.37	60,123.68	155,669.43	61,112.23	2,078.03	1,000.00	576,694.74

DAVID J. DRISCOLL, CPA
MICHAEL W. PHILLIPS, CPA
P. O. Box 440
Littleton, NH 03561

January 17, 1984

TRANSMITTAL AND COMMENTARY LETTER

Stratford School Board
Stratford School District
Stratford, New Hampshire 03590

Dear Board Members:

In connection with our examination of the financial statements for the Stratford School District for the year ended June 30, 1983, we reviewed the system of internal control and accounting procedures of the District. Our procedures included discussions with various employees responsible for performing accounting functions. We noted some areas where internal controls and accounting procedures could be revised and supplemented in order to better safeguard the District's resources and for improved operations. We realize that, with a limited size office staff, the most ideal system of internal control or the most desirable accounting system may not be practical; however, it is our opinion that a concerted effort should be made to improve internal control in operating procedures wherever possible. The comments and recommendations we are making attempt to recognize the limitations imposed by the existing number of personnel.

The following areas are those we believe have material weaknesses in internal accounting control.

Bank Reconciliations

Currently, the Treasurer performs the bank reconciliations. Under an ideal system of internal controls, the Treasurer would handle the checks, the bookkeeping personnel of the School Administrative Unit would handle the record keeping, and a member of the School Administrative Unit, not involved in bookkeeping, would prepare the bank reconciliations. As a practical alternative, however, any member of the School Administrative Unit preparing the bank reconciliation would improve the system of internal controls. The School Board may wish to ask the School Administrative Unit if they are willing to assume this additional duty.

Student Activity Funds

Currently, the Student Activity Funds' records and assets (cash) are kept by the high school secretary. Under an improved system of internal controls, the cash would be

handled by one person, the recordkeeping handled independently by a second person, and a third person would reconcile the records and the bank statements.

Scholarship Fund

The School Board should determine whether the scholarship fund currently in the student activities funds should, instead, be with the Trustees of the Town Trust Funds.

General Ledger

During our review, we noted that the general ledger was not maintained on a current basis. As a result, the asset and liability accounts did not accurately represent the financial position of the District. The general ledger should be maintained on a current basis to record the changes in the various asset and liability accounts and should be balanced at least monthly. By maintaining the general ledger on a monthly basis, management will be accurately informed as to such important account balances as cash, fund balance, accounts receivable and account payable. The general ledger posted on a current basis will permit management to keep accurate and reliable accounting records.

We recommend the School District adopt and maintain its general ledger as required by Handbook 2R, published in accordance with the guidance of the Department of Revenue Administration.

The general ledger should be maintained on a modified accrual basis as required by Handbook 2R. The general ledger, whether posted manually or prepared by computer, is an excellent aid in determining the histories in various accounts and for reviewing the financial condition of the School District.

Fixed Assets

Although the School District has few fixed assets, a list of the assets should be maintained by an individual who would be charged with the responsibility for updating the list for additions and deletions. When detailed fixed asset records are not maintained, the establishment of gains and losses on disposals is difficult and assets may be scrapped or disposed of without proper authorization.

The absence of a fixed asset ledger or other supporting documentation could prove costly if you had a fire since it would be difficult to prove actual losses. Existence of such records would greatly improve the control over physical accountability if these assets and would

provide the necessary information to aid in the determination of appropriate insurance coverage. We suggest that all equipment be physically inventoried and that detailed records be created to account for the District's equipment.

Detailed Histories

The computer presently used by the School Administrative Unit does not provide any "hard copy" of the transactions that comprise the balances in the history. This discourages the review of any account by the School Board. Under an ideal system of internal controls, the School Board would review the histories regularly, both for comparison of expenditures to budget, and to review the allocation of expenditures to various functions and objects.

As we understand the situation, the School Administrative Unit is in the process of purchasing a new computer. The School Board may want to inform the Unit as to your expectations of computer benefits. As mentioned above, a benefit that may derived from computer statements is the ability to review the District operations closely. The Board should evaluate this benefit and others versus any additional costs from the purchase of the computer.

Hot Lunch

Currently, the School Lunch Funds' records and assets are kept by the School Lunch Director. In order to improve internal controls, the cash would be handled by one person, the recordkeeping handled by a second person, and a third person would reconcile the cash activity and the records. For example, the school principal, secretary, or other school personnel could sell the weekly lunch tickets and make the deposit. They would report to the Director those who had paid for lunch so the appropriate students could receive lunch. The Director would then keep the necessary records to file for the State for reimbursements.

Objectives of a system of internal controls include providing reasonable assurance as to the reliability of financial records and maintaining accountability for assets. The concept also recognizes that the evaluation of cost versus benefits necessarily requires judgements by the members of the School Board.

Very truly yours,

David J. Driscoll & Company
Certified Public Accountants

STRATFORD REVENUES

<u>STATE SOURCES</u>	CURRENT <u>1983-84</u>	ESTIMATE <u>1984-85</u>
Foundation Aid	\$105,028	\$ 86,550
Sweepstakes	4,324	4,372
Area Vocational School	7,680	7,200
Drive Education	1,500	1,500
Handicapped Aid	30,398	32,000
<u>FEDERAL SOURCES</u>		
ECIA Chapter 1 & 2	25,000	30,000
Child Nutrition	29,000	29,000
Other Federal Sources	400	400
<u>LOCAL SOURCES</u>		
Unreserved Fund Balance	0	0
Tuition	95,000	122,000
District Assessment	354,692	424,536
Other Local (Town)	1,000	0
Capital Reserve Transfer	0	6,000
TOTAL REVENUES AND DISTRICT ASSESSMENT	\$654,022	\$743,558

STRATFORD SCHOOL DISTRICT COMPARATIVE BUDGETS

1000 INSTRUCTION	Budget 1983-1984		Budget 1984-1985	
	Function Totals	\$	Function Totals	\$
1100 Regular Programs		228,081		253,959
110 Teachers Salary		180,956		191,622(A)
120 Salary Subs-Temporary		3,000		3,500
210 Health Insurance		13,958		25,849(B)
213 Life & Disability		1,743		1,843
214 Workman's Comp.		827		917
222 Teachers Retirement		3,628		3,842
230 FICA		12,178		12,925(B)
260 Unemployment Comp.		1,027		1,134
270 Tuit. Reimb.		1,200		1,200
310 Home Tutoring		200		200
440 Repair & Maintenance		500		500
580 Exp./Travel		400		440
610 Supplies		6,018		6,231
630 Books		2,173		3,206(C)
741 Add'l Equipment		23		0
742 Replacement Equip.		250		550(D)
(A) Reinstate 2/3/staff position cut from previous budget				
(B) Change in health and FICA rates				
(C) Elementary - \$789 HS - \$2,417				
(D) Replacement Equip.				
window shades	150			
Science glassware	400			
		\$550		

		<u>Budget 1983-1984</u>		<u>Budget 1984-1985</u>	
		<u>Function Totals</u>		<u>Function Totals</u>	
		\$ 89,391		\$ 117,810	
1200	Special Programs				
110	Teachers Salary	23,457		33,987 (E)	
111	Aides Salary	0		7,984	
120	Subs. Salary	800		800	
210	Health Insurance	1,803		5,638	
213	Life & Disability	315		475	
214	Workman's Comp.	73		444	
220	State Retirement	0		161	
222	Teachers Retirement	349		560	
230	FICA	1,572		2,869	
260	Unemployment Comp.	269		459	
270	Tuit. Reimb.	300		300	
310	Other Inst. Srvs.	1,400		1,400	
390	Other Prof & Tech.	9,200		12,531	
519	Other Transportation	8,595		12,206	
561	Tuition Pub.	26,616		9,760	
569	Tuition Private	12,500		27,306	
580	Exp. Trav. Etc.	216		216	
610	Supplies	1,895		495	
630	Books	31		94	
741	Equipment	0		125 (E2)	
(E) Staff increase for self-contained program		(E2) Locking file cabinet			
1300	Voc. Program Services	58,201		59,716	
110	Teachers Salary	42,313		42,313	
210	Health Insurance	2,846		4,303	
213	Life & Disability	321		321	
214	Workman's Comp.	198		198	
222	Teachers Retirement	790		790	

	Budget 1983-1984	Budget 1984-1985
	Function Totals	Function Totals
	\$	\$
1300 Voc. Program Services (Cont.)		
230 FICA	2,835	2,835
260 Unemployment Comp.	250	250
270 Tuit. Reimb.	100	100
440 Repairs & Maintenance	950	950
561 Tuit. Pub.	2,100	2,100
580 Exp./Travel	100	0
610 Supplies	3,450	3,984
630 Books	182	872
640 Periodicals	54	0
741 Equipment - New	991	0
742 Equipment - Replacement	721	700(F)
(F) Industrial Arts/Small hand tools \$700		
1400 Other Inst. Program	9,025	10,125
121 Sal - Activities	3,500	4,900
230 FICA	375	375
513 Transportation	1,000	1,000
580 Exp./Travel	2,700	2,700
610 Supplies	800	800
742 Equipment Replacement	500	200(G)
810 Dues & Fees	150	150
(G) Game balls for basketball & baseball		
2120 Guidance	910	9,281
110 Teachers Salary	0	5,866(H)
210 Health Insurance	0	1,474
213 Life & Disability	0	75
214 Workman's Comp.	0	118
222 Teachers Retirement	0	118
(H) Reinstate 1/3 staff position cut from previous budget		

	Budget 1983-1984	Budget 1984-1985
	Function Totals	Function Totals
	\$	\$
2120 Guidance (Cont.)		
230 FICA	0	411
260 Unemployment	0	59
330 Testing	660	1,000
580 Exp./Travel	150	0
610 Supplies	0	60
630 Books	0	100
810 Dues & Fees	100	0
2130 Health Services	6,562	7,067
110 Sal. (Nrs.)	5,001	5,250
210 Health Insurance	100	100
214 Workman's Comp.	25	30
222 Teachers Retirement	120	125
230 FICA	340	362
260 Unemp. Insurance	75	78
390 Other Prof & Tech.	600	660
580 Exp./Travel	200	250
610 Supplies	76	187
810 Dues & Fees	25	25
2210 Imp. of Inst.	0	700 (I)
320 Inst. Prog. Imp.	0	600
610 Supplies	0	100
(I) Reinstate staff training cut from budget		
2220 Education Media	10,095	11,887
111 Aides	5,597	5,877
210 Health Insurance	1,206	1,808
214 Workman's Comp.	35	41
220 State Retirement	167	173
230 FICA	375	400
260 Unemployment	75	78

	<u>Budget 1983-1984</u>		<u>Budget 1984-1985</u>	
	<u>Function Totals</u>		<u>Function Totals</u>	
	\$		\$	
2220 Edu. Media (Cont.)				
440 Repairs & Maintenance		660		979
450 Rentals		1,275		1,416
610 Supplies		105		165
630 Books		300		800
640 Periodicals		300		150
2310 School Board Services				
110 Salaries	5,625	980	5,713	980
214 Workman's Comp.		10		10
230 FICA		65		69
260 Unemployment Comp.		10		10
380 Bd. Education Services		300		0
390 Prof. & Tech. Services		3,000		3,000
522 Insurance, Liability		650		704
580 Exp./Travel		200		200
610 Supplies		60		0
810 Dues & Fees		350		740
2320 S.A.U. Services	33,795.23		32,375.17	
351 Management Svcs.		33,795.23		32,375.17
2400 School Adminis. Svcs.	40,922		39,502	
110 Salary - Principal		21,800		22,200
115 Salary - Secretary		7,277		7,683
210 Health Insurance		2,834		3,686
213 Life & Disability Insurance		155		155
214 Workman's Comp.		162		178
220 State Retirement		175		183
222 Teachers' Retirement		645		653
230 FICA		2,170		2,227
260 Unemployment Comp.		404		412

	Budget 1983-1984	Budget 1984-1985
	Function Totals	Function Totals
	\$	\$
2400 School Admins. Svcs. (Cont.)		
310 Other Instruc. Svcs.	350	200
532 Postage	350	385
550 Printing & Binding	450	330
580 Exp./Travel	200	220
610 Supplies	350	550
741 Equipment	3,200	0
810 Dues & Fees	400	440
2540 Operation & Maintenance	74,652	94,060
110 Salary - Custodian	22,932	24,068
116 Salary - Maintenance	0	300 (J)
(J) Reinstated overtime pay for custodians cut from previous budget		
120 Salary - Substitute custodians	0	500 (K)
(K) Reinstated substitutes for custodians cut from previous budget		
210 Health Insurance	2,675	3,686
214 Workman's Comp.	300	323
220 State Retirement	625	648
230 FICA	1,610	1,741
260 Unemployment Comp.	325	337
431 Disposal	500	928
440 Repairs & Maintenance	7,000	11,700 (L)
(L) Increase for painting and remortaring of building and boiler repair		
521 Property Insurance	3,400	4,560
531 Telephone	1,600	3,300 (M)
(M) Replacing domestic phone system with small business system		

	Budget 1983-1984	Budget 1984-1985
	Function Totals	Function Totals
	\$	\$
2540 Operation & Maintenance		
610 Supplies	5,269	8,287(N)
652 Electricity	10,250	10,250
653 Fuel	17,000	18,700
657 Bottled Gas	666	732
742 Equipment Replacement	500	4,000(O)
(N) Reinstatement supply level for custodians cut from previous budget		
(O) Replacement of tractor used in maintenance of school grounds		
2550 Pupil Transportation Svcs.	41,763	41,363
110 Regular Salary	6,248	6,248
120 Salary Subs & Temp.	700	700
214 Workman's Comp.	240	240
230 FICA	475	475
260 Unemployment Comp.	100	100
513 Pupil Transportation Svcs.	26,000	26,000
610 Supplies	100	100
656 Gasoline	7,900	7,500
5220 Trans Fed Proj	25,000	30,000
880 Fund Transfer	25,000	30,000
5240 Trans Food Service	30,000	30,000
880 Fund Transfer	30,000	30,000
(TOTALS)	\$654,022.23	\$743,558.17

REPORT OF THE SUPERINTENDENT OF SCHOOLS

No less than twelve major publications focusing on the public schools and the state of education in America, led in the vanguard by "A Nation at Risk," have caused 1983 to become a pivotal year for the youngsters of our country. Yet there was never any doubt in the minds of those most concerned with education - teachers, administrators, school boards, students and parents - that education was even in a state of dormancy. It has always been around, and like an old pair of shoes may have grown so comfortable the public hardly noticed it. Complacency rather than dormancy is the operating condition. The reports uniformly point out deficiencies in the system, with few accolades for the good things education has done for America. Educators have always realized that the entire fabric of our country - and indeed all civilization - relies on education as the link between one generation and the next, as the bond from the past to the future, as the cement which unites our political, economic, social, moral, and ethical character as a nation.

Things are really not as bad as some of the reports might have readers believe. However, they have put a few pebbles in those comfortable shoes, and many of the conditions that warrant improvement, conditions that educators have known to exist for quite some time, have finally risen to a welcome level of broad public awareness. The reports, in that respect, do serve a valuable purpose. The specialized training, certification and relicensure for teachers puts them in a category of professionals but compared to other professions - medicine and law being most often quoted - their compensation in remunerative terms is nowhere the same. The learning levels achieved by students is the highest it has ever been, both in the numbers of students in school and in what they are required to know before graduation, but the reports tendentiously aim at the deficiencies, at what young people don't know, or haven't learned in school.

Remedies for the many ills the prophets of gloom see in education are philosophically sound, but a far cry from ready implementation at a practical level. Two examples suffice to illustrate some of these impracticalities.

First, by increasing demands on teacher productivity, the reports contend that a proportional increase in learning will result. This is like saying "teach harder - teach faster". Some have put forth an interpretation of "teach longer". Yet there is a significant lack of recognition of something called the learning curve: we learn the greatest quantity of material in our very early days and months of life, and proportionately less as we progress in years. Also, a factor recently given recognition in the learning environment is time-on-task. Is the public ready for school experiences to begin, in a modified

way, at age two or three? Is the public ready to accept a school day and a school year of up to seven hours and eleven or twelve months to increase the time on task? Can young children perform as effectively at 4:30 on a Friday afternoon as they can early on a Monday morning? Or perform as effectively on a sunny July or August day in an un-airconditioned building? If the school day or year is increased by twenty- or twenty-five percent to provide that additional time, who will pay for the corresponding increase in costs?

Herein lies the significant danger of jumping on bandwagons, adopting "fad" ideas, or agreeing to every philosophical panacea that the Jeremiahs of reform thrust on us. We are a remarkably complex society, and no simple answers will ever unravel our complex nature. If it takes one hundred years to grow a tree before it's harvested, it also takes another one hundred years for another planted in its place to mature. Our present system of six hours a day, one hundred and eighty days a year, for twelve grades of public education is slightly over one hundred years old. It may be a horse-and-buggy on a super-highway, but to immediately and dramatically supplant it with a radical change would be a far more harmful than helpful change, a more disruptive and ineffective adjustment than a more reasoned, planned approach to change.

The second most often heard theme is to elevate salaries for teachers. Again, the obvious philosophical validity of this recommendation flies in the face of economic realities: can communities afford the increase in budgets this would cause? The bulk of school budgets across the country today reflects the fixed costs of salaries, benefits, insurance and taxes. A first year teacher locally earns approximately \$7.50 an hour, if the concept of an "hourly wage" is even remotely applied. That wage is earned over one hundred and eighty days, and must stretch to cover a full calendar year. For anyone to have to make rental or a mortgage payment, pay federal taxes, car payments, or purchase the necessities of life on a minimal wage scale, especially after earning a college degree, it is small wonder that the higher salaries in business and industry are far more attractive to prospective teachers. Nationally, we face a severe teacher shortage, and unless the schools can become competitive with the private sector for talent, this problem will only become exacerbated in the future. It cannot be ignored in hope that it will go away; communities must begin dealing with it now if we are not to have a crisis on our hands in the next decade.

Our local schools in School Administrative Unit 58 are indeed fortunate in having a solid core of dedicated professional teachers for our children. Your support and appreciation of them pays dividends in the quality of education. The many good things our schools do for children outweighs some of the persistent problems we are continuing to

deal with, and with your help our long range goal of providing a strong society of well-educated, productive citizens will be a reality.

Respectfully submitted,

CHARLES J. MICCICHE
Superintendent of Schools

PRINCIPAL'S REPORT

The 1983-84 school year can be called a year of change at the Stratford Public School.

A new principal assumed his duties in late June of 1983. During the summer months, a review was made of the conditions in the school. It was found that discipline had to be strengthened, internal communications had to be improved, and the school faced compliance with the proposed minimum standards from the State Department of Education for the future.

To strengthen discipline, changes were made in the student handbook. These changes included some definite ideas as to how particular problems would be handled. The result has been dramatic. Discipline has improved significantly; however, much credit must be given to the parents because of their continued support.

Internally, communications were improved. A more structured system of communicating was implemented, which has resulted in increased involvement by the principal as well as in informed action and decision making.

Several additions in terms of staff, programs and equipment have been phased into the school:

1. A self-contained special education room opened this year. The program deals with students who need extra attention above and beyond what is received in the special education resource room. Because this is one of the few facilities of its kind operating in the North Country, students from other districts are tuitioned here and much of the operating cost is offset by tuition.
2. Eleven new electric typewriters were purchased with federal money. These machines replaced manual typewriters, many of which have been used since the 1960's.
3. A data processing course was offered for the first time this year. Interest and enthusiasm for this course is high; however, because the school has only one computer, the enrollment in the course could become very selective.

4. A Concerned Citizens Organization was formed this year. They have been active and very helpful to the school. One activity included a talk by the principal on the proposed minimum standards. Another activity is the making and donation of curtains for the stage. This organization promises to be of tremendous service to the school.
5. During the summer, a new hot water heater was installed in the kitchen area. This was significant, because now hot water can be by this heater in warmer weather instead of having to fire up the boiler. We believe this is a move toward energy efficiency for the school.
6. At this writing, the school is receiving a walk-in cooler for the school lunch program. This means more efficient storage, better use of the available space, and more extensive use of free federal commodity foods.
7. The school's elementary component received a higher classification from the State. Stratford elementary is now a class III. While this is significant, it must be noted that this is completely separate from the minimum standards proposed by the states for grades 9 - 12.

The new standards will probably be in effect in September, 1985. Compliance with these standards is an issue with which we all must deal. In December, the principal talked at a CCO meeting about the proposed minimum standards. In his talk, he presented a checklist of 22 items which will affect Stratford's 9 - 12 status. Of these, it was pointed out that Stratford complies in only nine areas. It was also pointed out that if the State Department of Education observes an effort to comply, an extension could be granted. If no effort is observed, the school could be penalized. What must be realized is that non-compliance to these standards could affect the future of the 9 - 12 component of the Stratford Public School.

The principal is appreciative of the support received so far. The attitude toward the school on the part of the townspeople is apparent. The people of Stratford and surrounding areas this school serves should be proud, because in the face of tax overburden, they have maintained this school. It is hoped the future will bring the same and that Stratford will remain a K - 12 school.

Respectfully Submitted,

GREGORY KUNKEL,
Principal

RIGHTS OF PARENTS OR GUARDIAN

As the parent or guardian of a child who may require or who is receiving special education and/or related services, you have the following rights:

*You have the right to have access to and examine all records relating to your child's education.

*You have a right to receive prior written notice whenever the local educational agency proposes to begin or change the special education referral, evaluation and/or educational placement of your child. You also have a right to give your written consent before initial special education placement and before any individual evaluation of your child.

*You have a right to question any matter, decision or recommendation relating to your child's referral, evaluation or educational placement.

*You have a right to request an independent educational evaluation obtained by the local educational agency. If your request is accepted, the evaluation will be conducted by a certified or licensed professional examiner who is independent of the local educational agency and will be performed at no cost to you. Should your request be denied, you have a right to appeal this decision as described below.

*If you have any complaints regarding the referral, evaluation or educational placement of your child, you have a right to meet with the school board. If any agreement is unable to be reached, you have the right to an impartial hearing conducted by a state appointed due process hearing officer.

*At this hearing you have the right to be assisted by person(s) with special knowledge or training, or by an attorney, and the right to present evidence and confront, cross-examine and compel the attendance of witnesses.

*After this hearing, you have the right to a written or electronic verbatim recording of such hearing. You have the right to obtain written findings of fact and decisions of the hearing at no cost.

*If the decision of the impartial hearing at the local level is not acceptable to you, you have the right to appeal this decision to the State Board of Education or Civil Court.

*During any of the hearing or appeal procedures your child shall remain in the current educational program or, if applying for initial admission to the public school, shall be placed in a regular program until all proceedings have been completed, unless you and the school officials agree otherwise.

Title IX of the Education Amendments of 1972
Public Law 92-318

Subpart A, Section 86.8 of Title IX requires public notification that the Northumberland School District does not discriminate in their educational programs, activities, or employment practices, on the basis of race, language, sex, age, or handicapping condition under the provisions of Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972; Section 504 of the Rehabilitation Act of 1973; and the Education of All Handicapped Children Act of 1975. The Northumberland School District hereby notifies students, parents, employees, and residents that complaints and grievances for noncompliance with any of the provisions of Title IX are to be referred to:

Charles Micciche, Title IX Hearing Officer, 10 Main St.,
Groveton, NH

REPORT OF THE SCHOOL NURSE

January-December, 1983

STRATFORD SCHOOL DISTRICT

Total number of students seen by the School Nurse: 1,211

First Aid: 148

Accidents: 15 - 1 requiring ambulance transfer to hospital
4 requiring medical attention

Screenings: 256 - Height, weight, vision and hearing
712 - Pediculosis checks

Physicals: 128 - Routine, athletic and pre-school

Medical History Updates: - 23 For athletes

Referrals: 42 - Medical 8 - Vision
6 - Dental 5 - Hearing

Home Visits: 12

Medications: 17 students - 212 doses of prescribed medications

Communicable Diseases: Chicken Pox - 73
Strep Throat - 4
Ringworm - 2
Pediculosis - 1

Transportation: 52 students - 325½ miles

Telephone Conferences: 26

Immunizations: Diphtheria Tetanus Boosters - 21
D.P.T. - 3 Polio - 3 Mumps - 1
Mumps, Measles, Rubella - 2

Annual Immunization Survey to State: October 15, 1983

Clinic Referrals: Orthopedic - 2
Cardiac - 1
Pediatric - Diagnostic - 4

Pupil Placement Team meetings: 13

Workshops attended: 4

I would like to express my appreciation to the parents of Stratford for their continued interest and support for student health and for their cooperation.

Kathleen B. Emerson, R.N.
School Nurse

FACULTY

Grades 7 - 12

Principal

Gregory Kunkel

Social Studies

Ronaldo Pelchat

Business Education

Ralph Niemi

Special Education

Gloria Cheever

Theodore Gilbert

Melanie Zakem

Art

Ellen Grimes

Librarian

Phyllis Dowse

Industrial Arts

Kenneth Grimes

Music

Harry Hikel

Science

Paul Roth

Home Economics

Debra Mellett

English

Dennis Rylands

Foreign Language

Phillip Dowgiert

School Nurse

Kathleen Emerson

STRATFORD TEACHERS 1982 - 1983

Name	Degree	Yrs. Exp.	Assignment	Salary
Rita Blackadar	BS	7	Kinder., Title I	\$13,216
Sylvia Carrigan	B Ed.	16	Grade 3	16,692
Gloria Cheever	M	3	Special Ed.	12,116
Lawrence Clough	B Ed.	16	Mathematics	17,406
Phillip Dowgiert	B	1	Foreign Lang.	10,666
Theodore Gilbert	B	2	Special Ed.	11,091
Ellen Gries			(Shared teacher)	
Kenneth Grimes	B Ed.	18	Industrial Arts	17,406
Sylvia Hibbard	B Ed.	16	Grade 5	17,406
Harry Kikel	MA	18	Music Director	17,612
Ellen Jordan	B	6	Grade 4	12,791
Debra Mellett	M	5	Home Economics	12,966
Ralph Niemi	B	13	Business Ed.	15,641
Paula Noll	B	8	Grade 6	13,641
Ronaldo Pelchat	B	2	Social Studies	11,091
Paul Roth	B	5	Science	12,336
Dennis Rylands	M	11	English	15,516
Margaret Sheltry	B	6	Grade 2	12,791
Linda Sullivan	M	5	Grade 1	12,966
Melanie Zakem	B	0	Special Ed.	10,241

ENROLLMENT

	K	1	2	3	4	5	6	7	8	9	10	11	12	Totals
*High School										23	17	19	19	78
*Junior High								18	20					38
Rita Blackadar	26													26
Linda Sullivan		23												23
Margaret Sheltry			23											23
Sylvia Carrigan				14										14
Ellen Jordan					'25									25
Sylvia Hibbard						34								34
Paula Noll							24							24
Special Education room (7)													7	
														292

*At 7th grade and above, school work is departmentalized so that no student's class is identified with any single teacher.

SCHOOL ADMINISTRATIVE UNIT # 58

SCHOOL CALENDAR

1984 - 1985

(18) SEPTEMBER, 1984

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
						1
2	3	(4)	<u>5</u>	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

(22) JANUARY, 1985

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
		(1)	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

(22) MAY, 1985

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	(30)	31	

(22) OCTOBER, 1984

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	(26)	27
28	29	30	31			

(15) FEBRUARY, 1985

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	(18)	(19)	(20)	(21)	(22)	23
24	25	26	27	28		

(12) JUNE, 1985

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
						1
2	3	4	5	6	7	8
9	10	11	12	<u>13</u>	(14)	15
16	(17)	(18)	19	20	21	22

(19) NOVEMBER, 1984

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
				1	2	3
4	5	6	7	8	9	10
11	(12)	13	14	15	16	17
18	19	20	21	(22)	(23)	24
25	26	27	28	29	30	

(21) MARCH, 1985

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

(15) DECEMBER, 1984

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	(24)	(25)	(26)	(27)	(28)	29

(17) APRIL, 1985

<u>S</u>	<u>M</u>	<u>TU</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>S</u>
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	(22)	(23)	(24)	(25)	(26)	27
28	29	30				

SEPT 4 - Teachers' Meetings
 SEPT 5 - 1st day of school
 OCT 26 - Teachers' convention
 NOV 7 - End 1st quarter
 NOV 12 - Armistice Day
 NOV 22/23 Thanksgiving
 DEC 24/JAN 1 Christmas Recess
 JAN 23 - End 2nd quarter
 FEB 18-22 Winter Recess
 APR 3 - End 3rd quarter
 APR 22-26 Spring Recess
 MAY 30 - Memorial Day
 JUNE 6 - Stratford Graduation
 JUNE 7 - Groveton Graduation
 JUNE 12 - Stark Graduation
 JUNE 13 - 180th day of school
 JUNE 14-18 Make-up days

BIRTHS

Registered in the Town of Stratford for the year ending December 31, 1983

DATE OF BIRTH	PLACE OF BIRTH	NAME OF CHILD	SEX	NAME OF FATHER	MAIDEN NAME OF MOTHER	RESIDENCE OF MOTHER	BIRTHPLACE OF MOTHER	BIRTHPLACE OF FATHER
Jan. 24	Lancaster, NH	Dean Edward III	M	Dean Scott II	Irene Houle	N. Stratford, NH	N. H.	N. H.
Jan. 25	Lancaster, NH	Lorraine Crystal	F	Cecil Bartlett	Vera Kelly	Stratford, NH	N. H.	N. H.
Feb. 6	Lancaster, NH	Bryan Philip	M	Donald Maltais	Pamela Noyes	N. Stratford, NH	N. H.	N. H.
June 30	Lancaster, NH	Robert Bryant	M	Bryant LeClair	Beverly Cross	N. Stratford, NH	N. H.	Maine
July 19	Lancaster, NH	Rebekah Leah	F	Mark Jameson	Patricia Flis	N. Stratford, NH	New York	Vermont
Aug. 11	Lancaster, NH	Barbara Ann	F	Leonard Whiting, Jr.	Mary Ledger	N. Stratford, NH	Vermont	N. H.
Aug. 13	Lancaster, NH	Hannah Jean	F	Stanley Marshall	Sharon Lindsey	N. Stratford, NH	Mississippi	N. H.
Aug. 16	Lancaster, NH	James Michael	M	John Kennett	Doris Hand	N. Stratford, NH	N. H.	N. H.
Oct. 31	Colebrook, NH	Brooke J.S.	F	William D. Butler	Eva Goodrum	N. Stratford, NH	N. H.	N. H.

MARRIAGES

Registered in the Town of Stratford for the year ending December 31, 1983

DATE & PLACE OF MARRIAGE	NAME & SURNAME GROOM & BRIDE	RESIDENCE OF EACH AT TIME OF MARRIAGE	BIRTH DATE OF EACH	NAME OF GROOM OF	NAME OF PARENTS OF BRIDE	NAME, RESIDENCE AND OFFICIAL STATUS OF PERSON OFFICIATING
January 28 Stratford, N.H.	James Stinson Shiela Donovan	Stratford, N.H. Stratford, N.H.	02-20-1957 08-02-1958	Charles Stinson, Sr. Mary Cass	Victor Pond Helen Beck	Nancy J. Marshall, N'umbrlnd Justine of the Peace
February 19 N. Stratford, N.H.	James Parks Angele Pelletier	Lancaster, N.H. N. Stratford, N.H.	09-01-1956 08-13-1961	Robert Parks Eunice Dodge	Paul Pelletier Jeannette Buteau	Rev. Maurice J. Rochefort Groveton, N.H. Roman Catholic Priest
February 25 N. Stratford, N.H.	Jay Kennett Elizabeth Ellery	N. Stratford, N.H. Columbia, N.H.	10-17-1958 07-28-1960	Bernard Kennett Carrine Rich	James Ellery Roberta Storey	Phyllis L. Benner, No. Stratford, NH Baptist Minister
March 19 Stratford, N.H.	William Cook, Jr. Dorothy Annis	Belchertown, Mass. Belchertown, Mass.	10-20-1929 05-16-1943	William Cook, Sr. Marion Worthington	Clifford Hall Nellie Marchant	John M. Blackadar, Groveton, NH United Methodist Pastor
March 23 Stratford, N.H.	Gary Corbett Alice Ruch	Orono, Maine Orono, Maine	05-15-1957 12-07-1958	Arthur Corbett Jr. Kathleen Payne	Lewis Ruch Joan Lewis	Phyllis L. Benner, N. Stratford, NH Ordained Minister
May 7 Groveton, N.H.	Christopher Smith Debra Emerson	Groveton, N.H. Stratford, N.H.	04-24-1958 07-03-1963	Frank Smith Carilyn Cross	Jon Emerson Lynette Garnto	Harry Hikel, Lancaster, N.H. Justice of the Peace
May 21 N. Stratford, N.H.	Randall King Rosalie Cote	N. Stratford, N.H. N. Stratford, N.H.	07-10-1951 12-12-1962	Alfred King, Jr. Evelyn Bolton	Hector Cote Elizabeth Gaudette	Phyllis L. Benner, N. Stratford, NH Ordained Baptist Minister
May 21 Stewartstown, N.H.	Bryant LeClair Beverly Belknap	N. Stratford, N.H. N. Stratford, N.H.	12-12-1943 09-27-1940	Anthony LeClair Denise Poulin	Stephen Cross, Sr. Lucinda Cross	William H. Whitaker, Colebrook, NH Justice of the Peace

MARRIAGES

Registered in the Town of Stratford for the year ending December 31, 1983

May 24 Lancaster, N.H.	Howard Danforth Jennie Fallstitch	Stratford, N.H. Stratford, N.H.	06-07-1920 06-29-1929	Addie Danforth Cora Burns	George Grover Pauline Covell	Janice M. Shepard, Lancaster, NH, Minister
June 11 N. Stratford, N.H.	Alain Lanciaux Lorraine Pelletier	Colebrook, N.H. N. Stratford, N.H.	08-15-1961 11-16-1959	Martial Lanciaux Liliane Couture	Paul Pelletier Jeannette Buteau	Maurice J. Rochefort, Groveton, NH Catholic Priest
June 11 Colebrook, N.H.	Bradley Bean Christine Graham	Colebrook, N.H. N. Stratford, N.H.	07-04-1959 12-22-1961	Lawrence Bean Elsa Lyons	Wayne Graham Gail Bacon	Oliver C. Northcott, Colebrook, N.H. Minister of the Gospel
June 25 N. Stratford, N.H.	Scott Dissler Lisa Stevens	Boston, Mass. Boston, Mass.	03-28-1955 08-10-1963	Russell Dissler Betty Smith	Charles Stevens Virginia Dutton	Phyllis L. Benner, N. Stratford NH Reverend
July 2 Warner, N.H.	Albert Barnett Joanne Witham	Stratford, N.H. Stratford, N.H.	09-19-1939 01-24-1953	Lester Barnett Lillian Hollaway	Haskell Royce Sr. Blanche Bellimer	John P.H. Chandler, Jr., Warner NH, Justice of the Peace
August 1 N. Stratford, N.H.	Seaton Stone Alana Fredette	Stratford, N.H. Brockton, Mass.	01-27-1956 09-26-1959	F. Seaton Stone Florabelle Dion	Alvelino Augiar Barbara Shaw	Phyllis L. Benner, N. Stratford Baptist Minister
August 6 N. Stratford, N.H.	Neal Morehouse Laurie Hill	N. Stratford, NH Whitefield, NH	05-06-1956 10-18-1961	Lawrence Morehouse Rachel Grant	Carl Hill, Sr. Edith Ames	Phyllis L. Benner, N. Stratford NH, Baptist Minister
August 12 N. Stratford, N.H.	Charles Emerson Belinda Ledger	N. Stratford, N.H. Groveton, N.H.	01-20-1962 05-15-1962	Jon Emerson Lynette Garnto	Stewart Ledger Marie Ravair	John M. Blackadar, Groveton, NH United Methodist Pastor
August 27 N. Stratford, N.H.	William Doyle Lorraine Borst	Worcester, Mass. Worcester, Mass.	04-01-1960 09-08-1959	Alfred Doyle, Jr. Jeanne Walker	Thomas Borst Elaine Marshall	Phyllis L. Benner, N. Stratford N.H., Ordained Minister
September 3 Colebrook, N.H.	Robert Hurley Anna Washburn	N. Stratford, N.H. N. Stratford, N.H.	03-30-1944 05-25-1943	Alton Hurley Grace Weatherstone	Albert Caron Hermaine Benoit	Frederick J. Harrigan, Colebrook, NH, Justice of the Peace
December 17 N. Stratford, N.H.	Ronaldo Pelchat Anita Soule	N. Stratford, N.H. Stratford, N.H.	07-22-1957 04-18-1961	Ronaldo Pelchat Evelyn Rollins	Robert Soule Lorraine Paquette	Harry Hikel, Lancaster, NH, Justice of the Peace

DEATHS **Registered in the Town of Stratford for the year ending December 31, 1983**

Date & Place of Death	Name of Deceased	Age	Place of Birth	Sex	Marital Status	Occupation	Name of Father	Name of Mother
01-20-83 Stratford, NH	Mary Connary	4	N.H.	F	S	N/A	Harlan Connary	Patricia Stinson
02-27-83 Stratford, NH	Henry Donovan	80	Vt.	M	Mar.	Laborer Maint.	John Donovan	Lumina LaCroix
05-20-83 Colebrook, NH	Bruce Gleason	46	N.H.	M	Mar.	Farming	Clement Gleason	Mary Cummings
09-26-83 Stratford, NH	John Tonks	88	England	M	Wid.	Mill Foreman	James Tonks	Adelaide Mountain
10-05-83 Hanover, NH	Kenneth Noyes	60	Vt.	M	Mar.	Machin Specialist	Ralph Noyes	Bessie Ward
12-15-83 Stratford, NH	Nellie Ritchie	72	Vt.	F	Wid.	Stitcher (Shoe)	William Miller	Abby Corliss

